#### **Secretarial Department**



SC/ F 24/ 1539 /2019-20

27<sup>th</sup> February 2020

The Manager
Listing Department
The National Stock Exchange of India Limited
Exchange Plaza, Bandra-Kurla Complex,
Bandra (E), Mumbai – 400 051.

The Manager
Department of Corporate Services
BSE Limited
PhirozeJeejeebhoy Towers,

Floor 25, Dalal Street, MUMBAI - 400 001

Re.: Scrip Symbol: FEDERALBNK/Scrip Code:500469

Sub: Intimation of schedule of Analyst/Investor Meets/Calls pursuant to SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

Dear Sir/Madam,

In terms of the Regulation 30(6) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("the Regulations") read with Part A of Schedule III to the Regulations, please find below the particulars of Analyst held on February 26, 2020 along with the various presentations made by the Bank.

The presentation is also uploaded on the website of the Bank www.federalbank.co.in

Kindly take the above information on record and oblige.

Thanking you, Yours faithfully,

For The Federal Bank Limited

Samir P Rajdev Company Secretary





#### **Secretarial Department**

Schedule of Analysts/Institutional Investors Meet(s)

	or Analysts/Institutional Investors Meet(s) 26 <sup>th</sup> February 2020	
SL No	Company Name	Venue
1	Antique Stock Broking Ltd	
2	CGS-CIMB Securities India Pvt Ltd	
3	Narnolia Financial Advisors Ltd	
4	Equirus Securities	
5	BNP Paribas	
6	IDBI Capital Markets & Securities Ltd	
7	Anvil Share & Stock Broking Pvt Ltd	
8	Sunidhi Securities & Finance Ltd	
9	HSBC Securities and Capital Markets India Pvt Ltd	
10	Dalal & Broacha Stock Broking Pvt Ltd	
11	Ambit Capital Pvt Ltd	
12	Axis Securities Ltd	
13	Asian Market Securities Pvt Ltd	
14	B & K Securities	
15	CITI Bank	
16	Ashika Stock Broking	
17	HDFC Securities	
18	Reliance Securities	
19	Morgan Stanley	
20	Kotak Institutional Equities	
21	JM Financial	Mumbai
21	UBS Securities	
23	Centrum Broking	
24	Nirmal Bang Institutional Equities	
25	Investec Securities	
26	Edelweiss Securities	
27	Spark Capital	
28	Emkay Global Financial Services	
29	SBICAP Securities	
30	Prabhudas Lilladher Pvt Ltd	
31	Motilal Oswal Financial Services Ltd	
32	IndiaNivesh	
33	Haitong Securities	
34	Elara Securities	
35	Goldman Sachs	
36	Credit Suisse	
37	Daiwa Securities	
38	Dolat Capital	
39	AXIS Capital Ltd	
40	ICICI Securities	
41	PhillipCapital India Pvt Ltd	



# **State of Play**



# Business Architecture designed to deliver Sustainable RoA/RoE



### **Wholesale: Full Suite**

**Bolstering Corporate**, **Commercial, Treasury and Trade Service** 

### **Retail Version 2.0**

**Building on the Prowess in** Retail, Business Banking, **Agri & Micro Banking** leveraging the distribution & digital

### **Robust Credit Framework**

**Enhancing Collection/ Recovery, Underwriting** and Credit Monitoring





**Branches** Sales/RM





**Partnerships** 



**Fedfina** 

**Digital & Operations (FedServ) Capabilities** 

**APIs** 

Fed-E-Biz

Mobile

**Analytics** 

Remittance

Compliance

**Credit Quality** 

Risk Management Inspection & Audit

**Exemplar Governance** 



# How will we do it?

Strengthening the Core ———

Leveraging Data, Digital & Distribution



# How will we do it?



# **Pursuing Newer Revenue Streams**







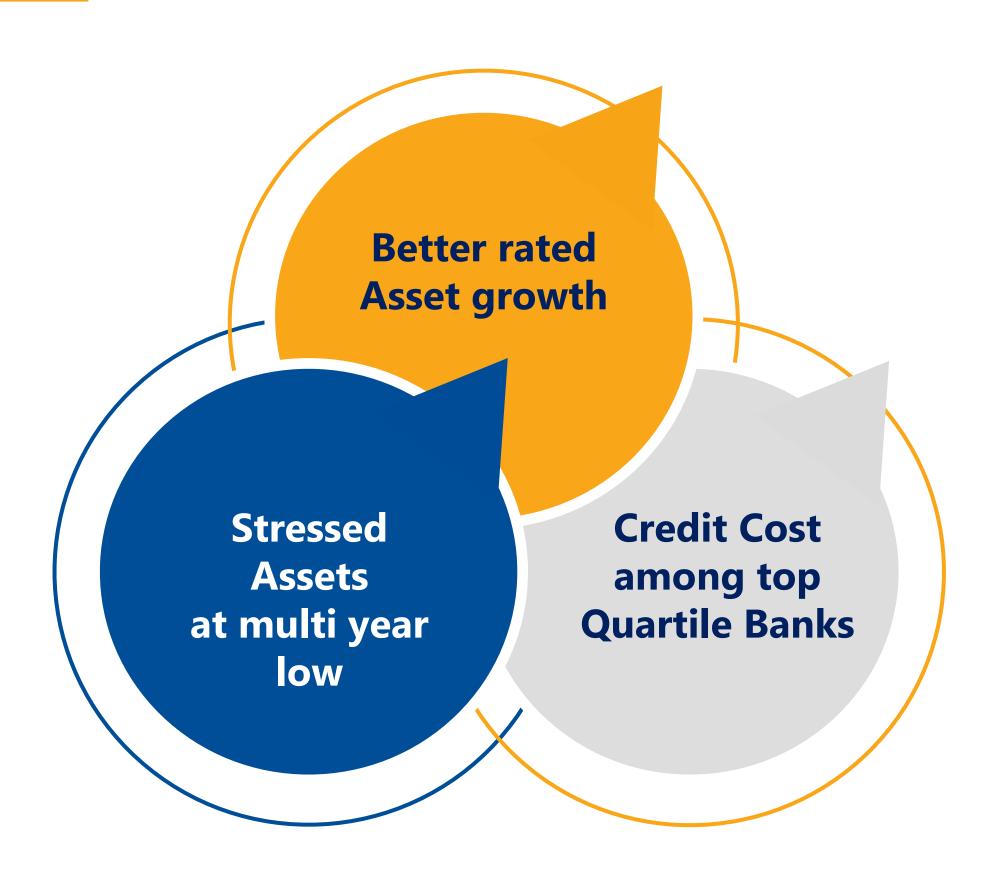


**Business Banking** 



# How will we do it?



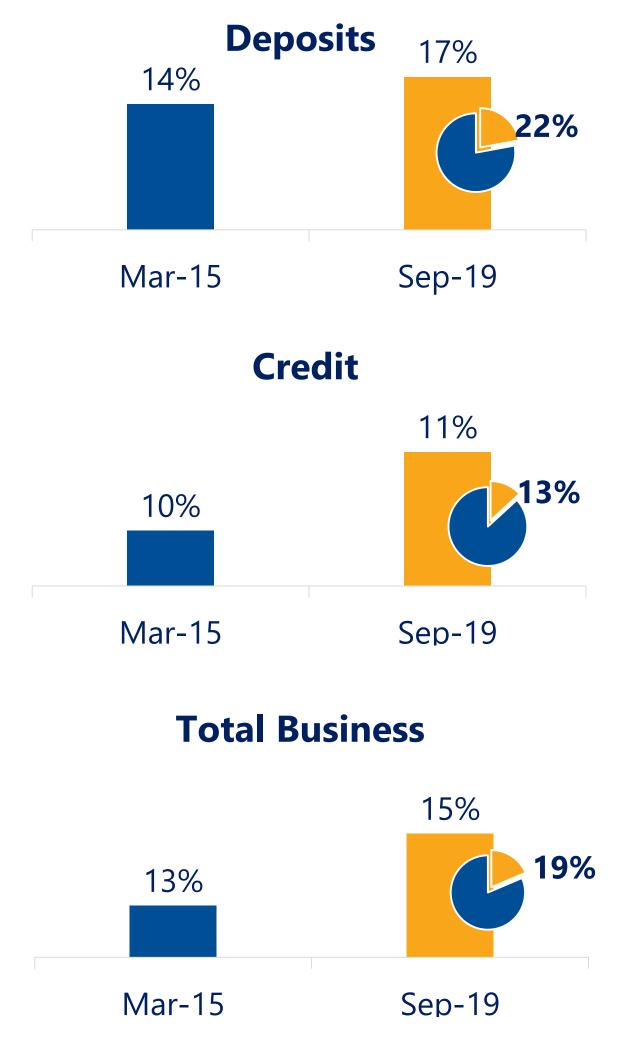




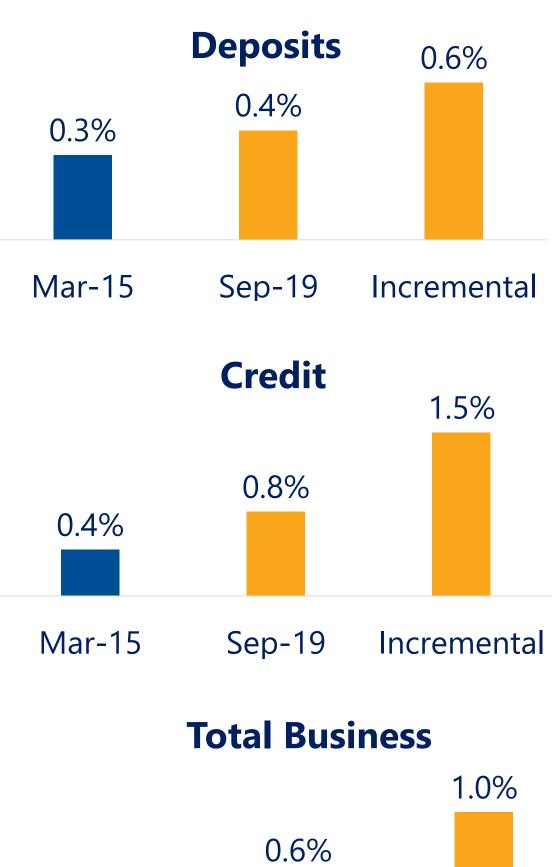
# Digital at the Fore & Human at the Core

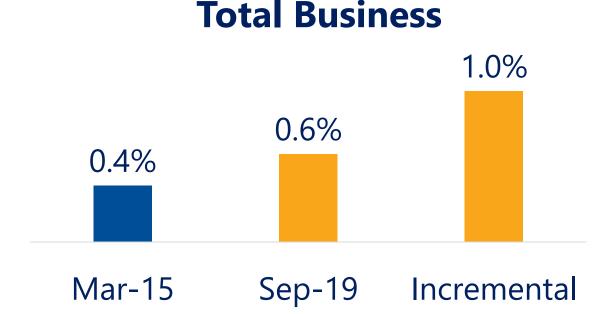


# **Prominence to Dominance & Presence to Prominence**





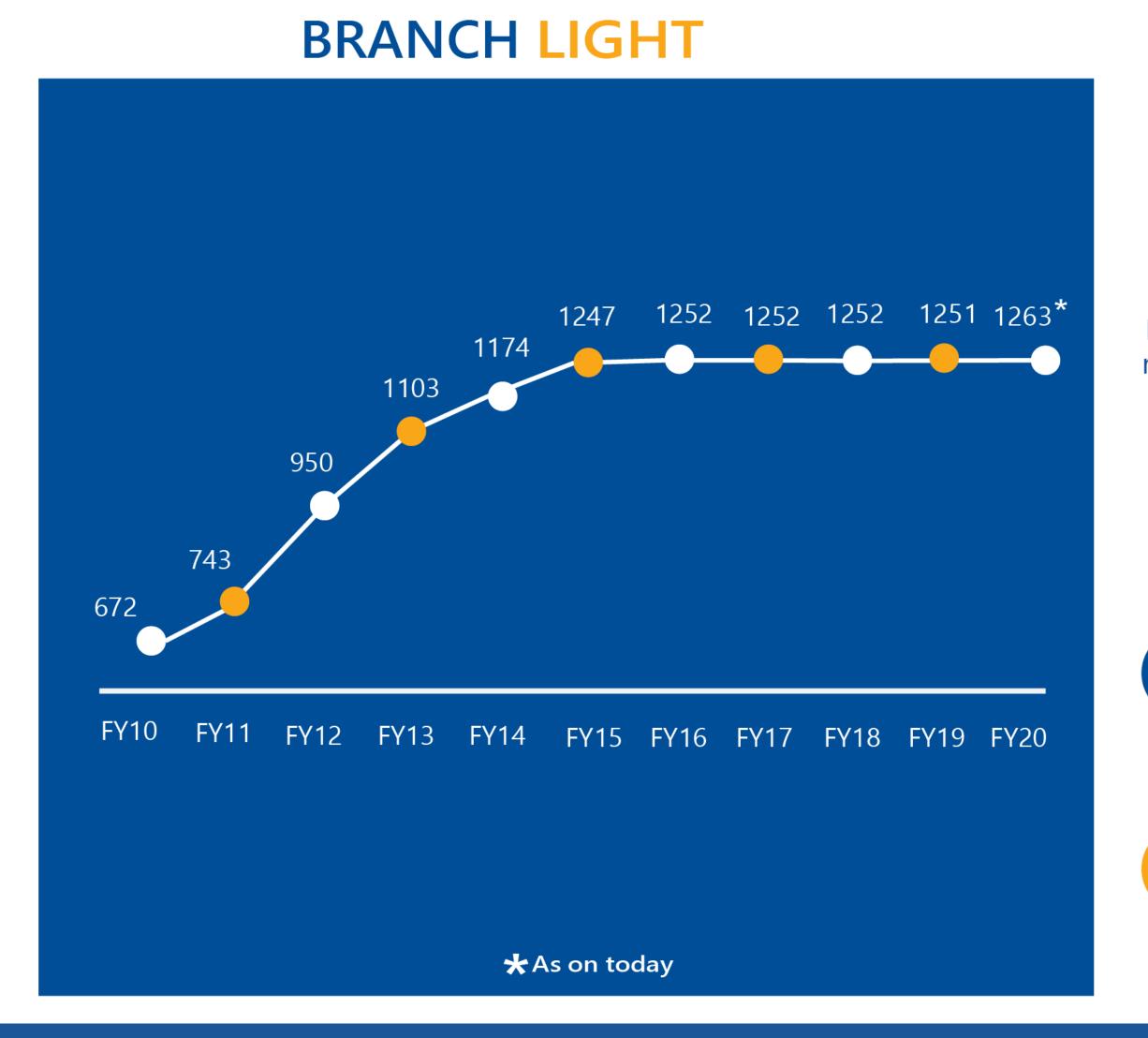


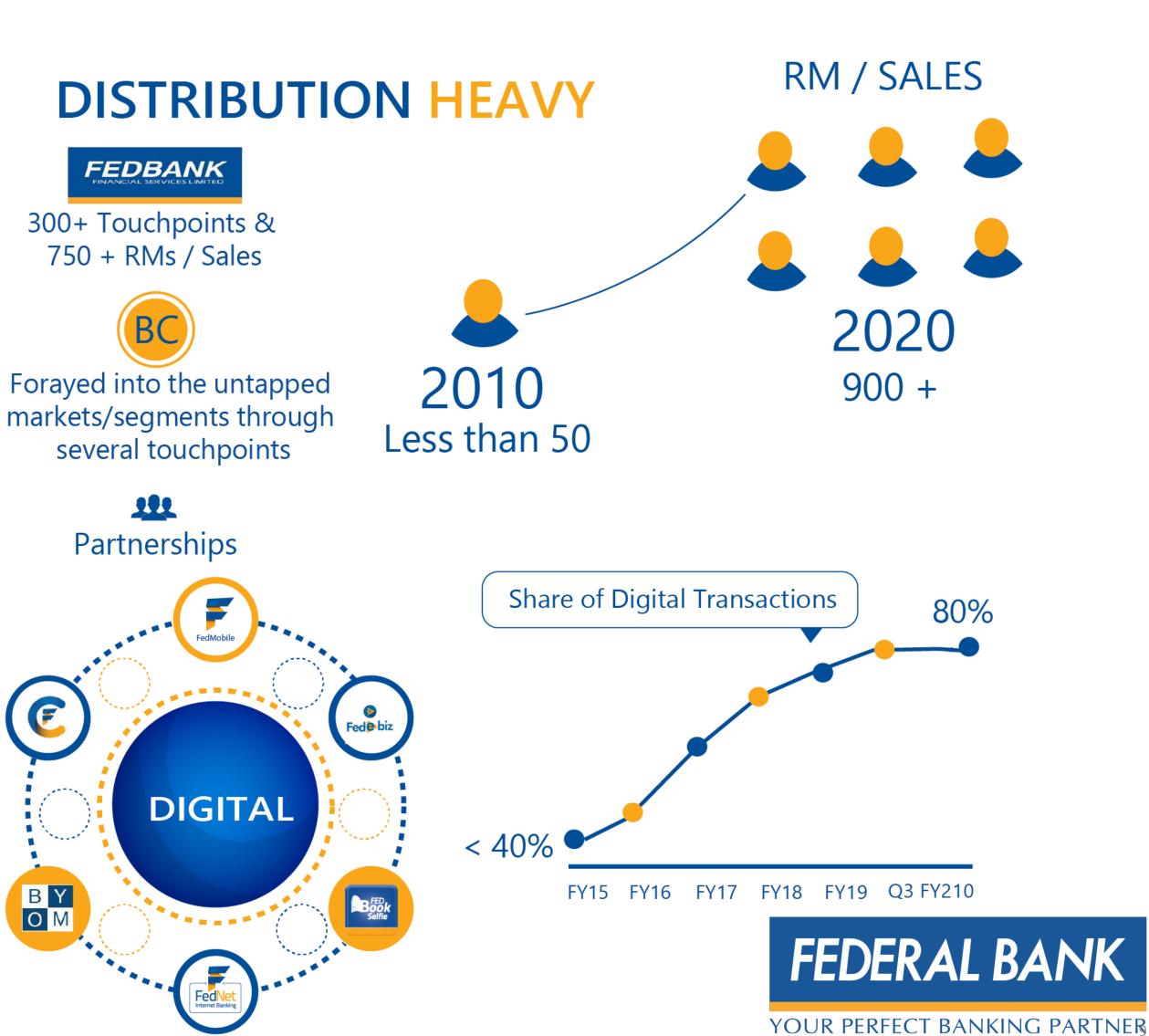


Incremental Share denotes the bank's share in incremental business during the reference period



# **Branch Light Distribution Heavy**





# Through the Financial Lens



# Strong Franchise

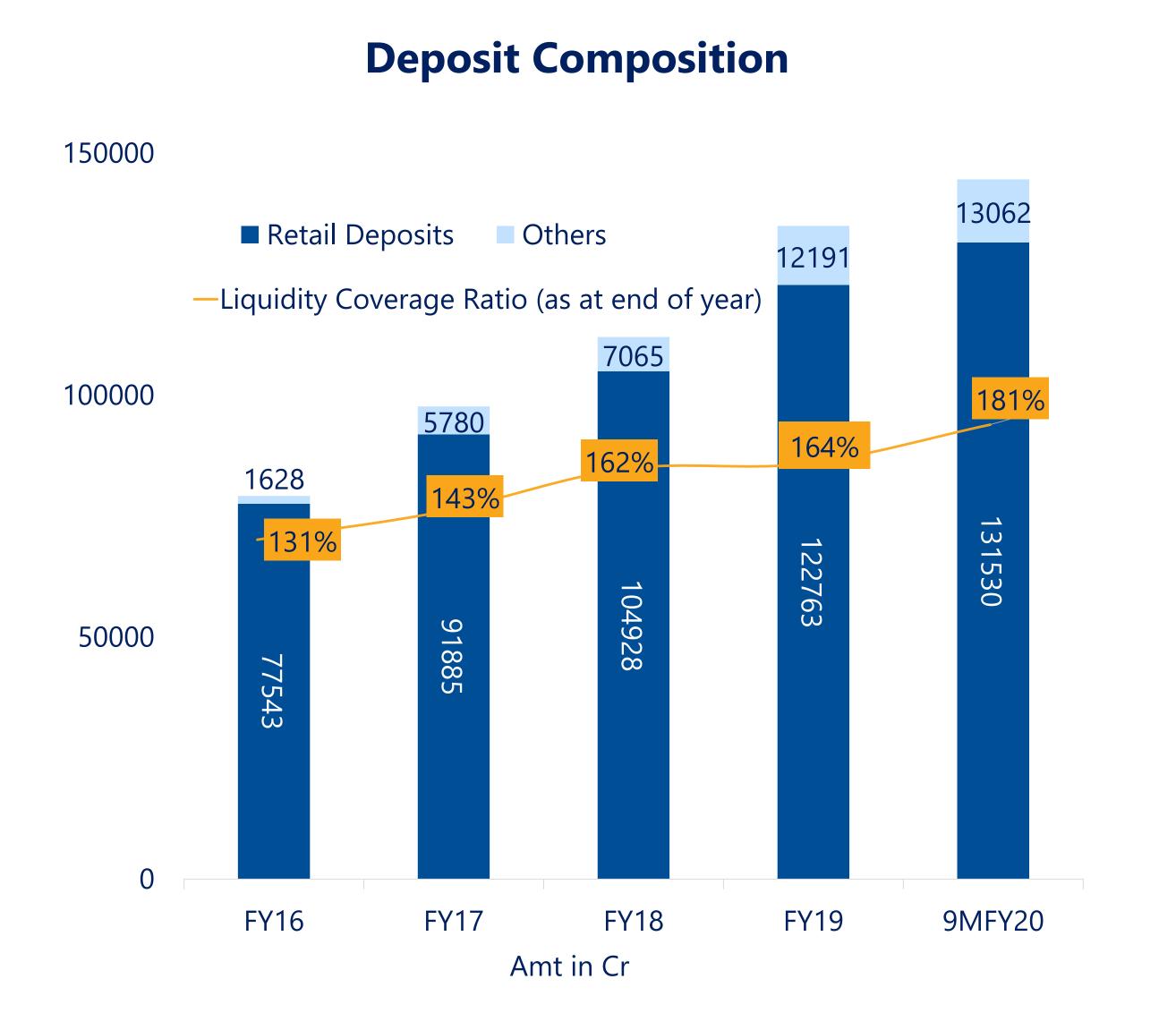
Strong						
01	Strong liability profile and NR Franchise	91% Retail Deposit Ratio	39% NR Deposit Ratio		Figures as on Dec 2019	
02	Balanced Credit Book	49% Retail Book	<b>51%</b> Wholesale Book			
03	Geographical Diversification	599 Kerala	656 Rest of India	1255 Total Branches		
04	Stable Asset Quality	2.99% GNPA%	1.63% NNPA%	0.71% Credit Cost	1.59% Stressed book to Tot.Avg Assets	
05	Healthy Capitalization	13.64% Capital Adequacy Ratio	12.62% CET1 Ratio	Excluding accrue	ed profit during the current FY	
06	Improvement in Profitability	1.04% RoA	12.50% RoE	1.92% RoRWA	(Annualized- Q3 FY20)	

30% 34% **Quantum leap in Fee Income** (9M FY20- Y-o-Y Gr%) **Core Fee Other Income** 

RoA



# **Rich Liability Franchise**







**NR Deposits Share in Network 1** (Sept-19) Market leader in Non-Resident deposits in Network 1



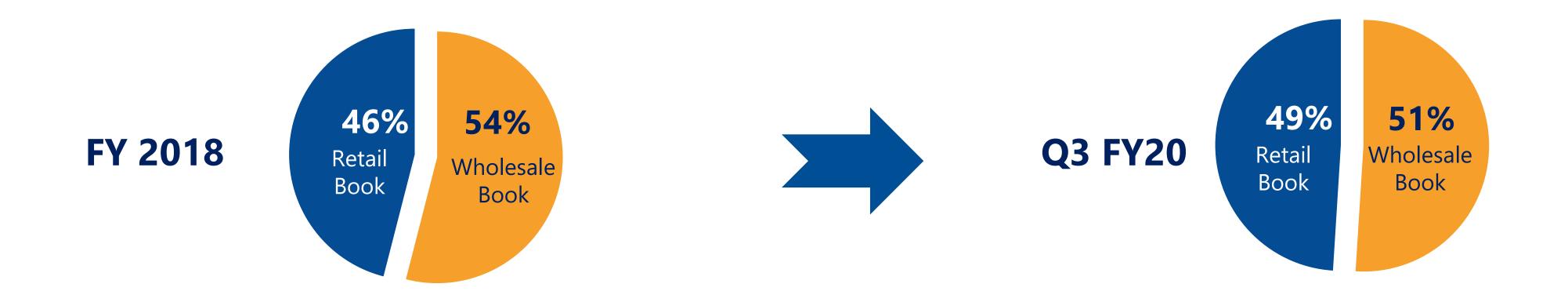
26%

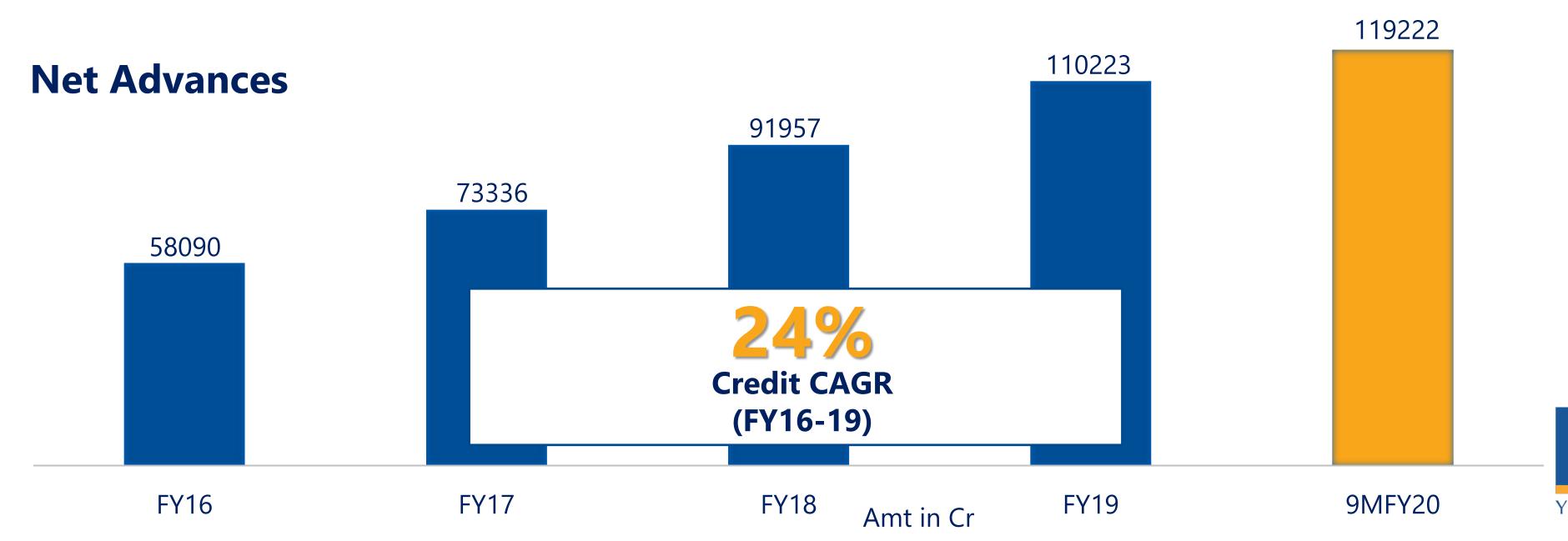
**Retail Deposit Ratio** 

One of the highest among **Scheduled Commercial Banks** 

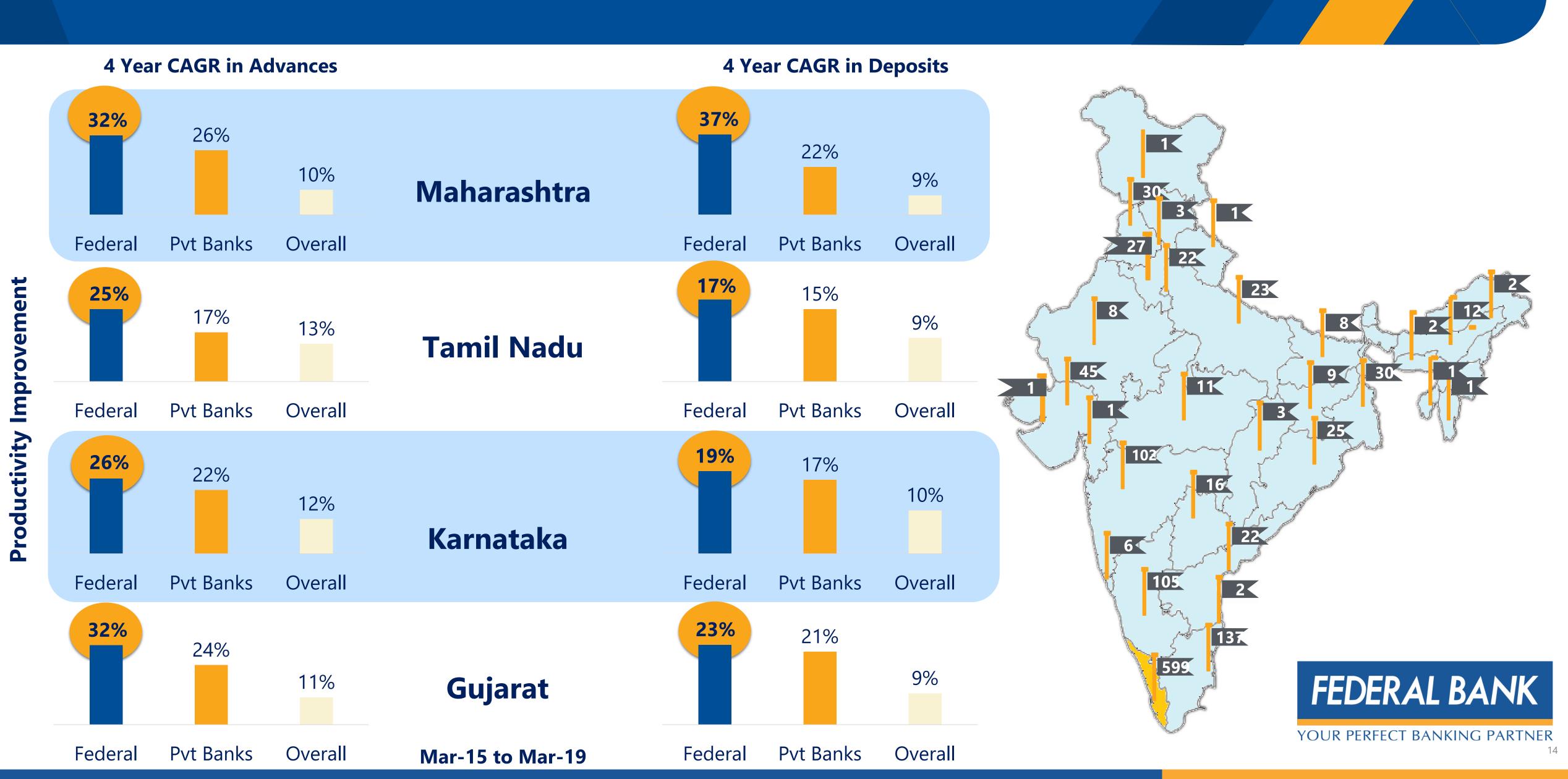


# **Balanced Loan Mix**

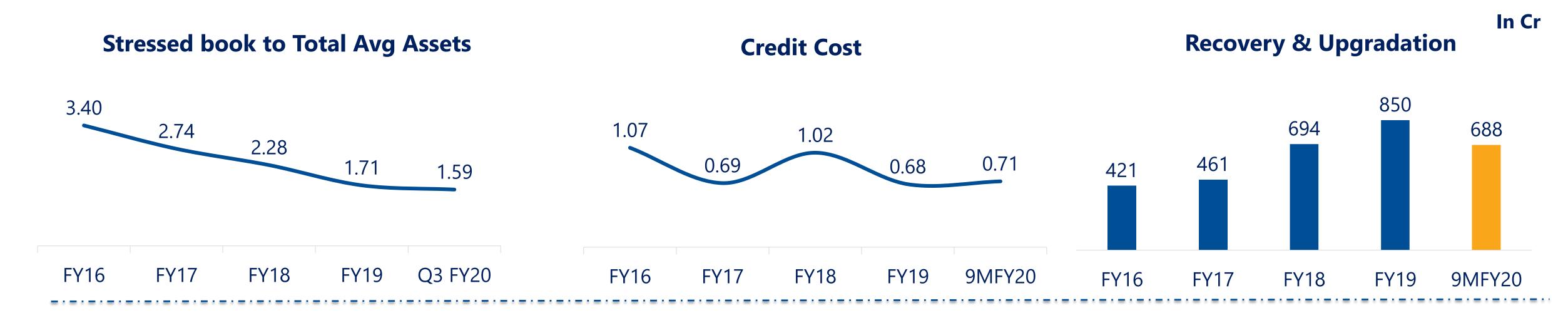


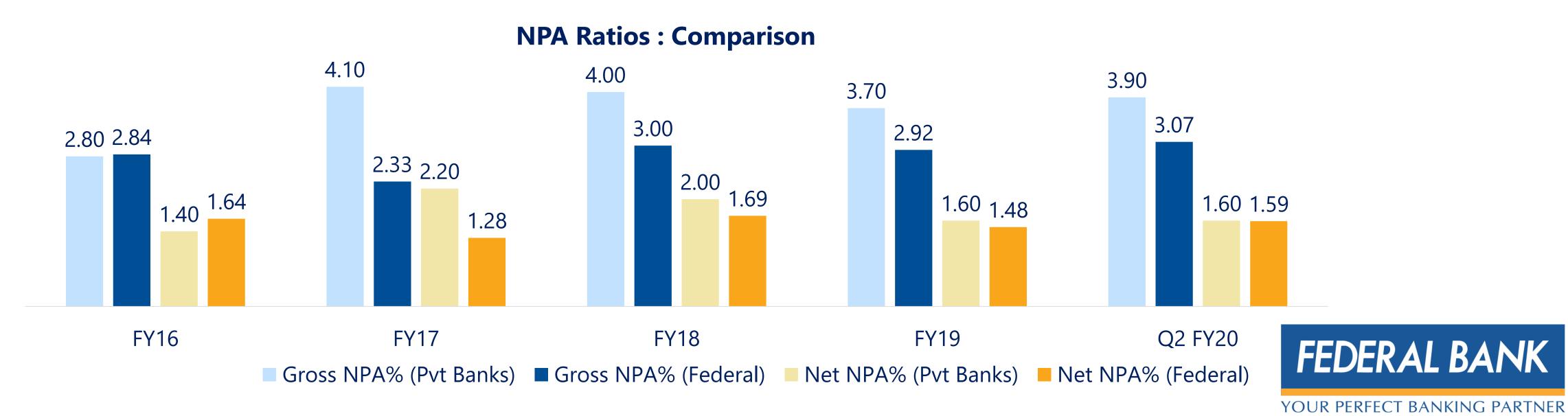


## **Presence to Prominence**



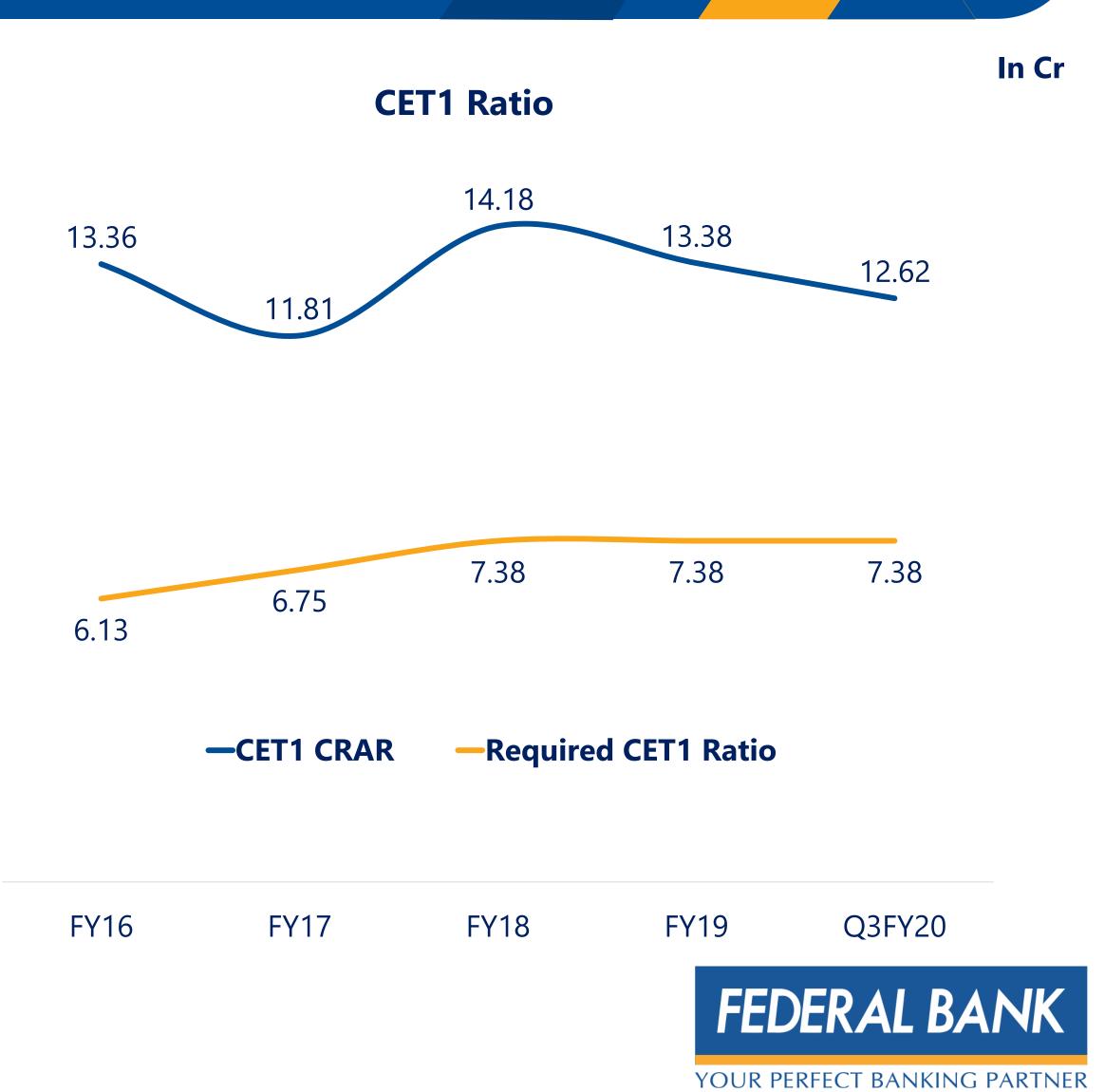
# **Top Quartile Credit Cost**



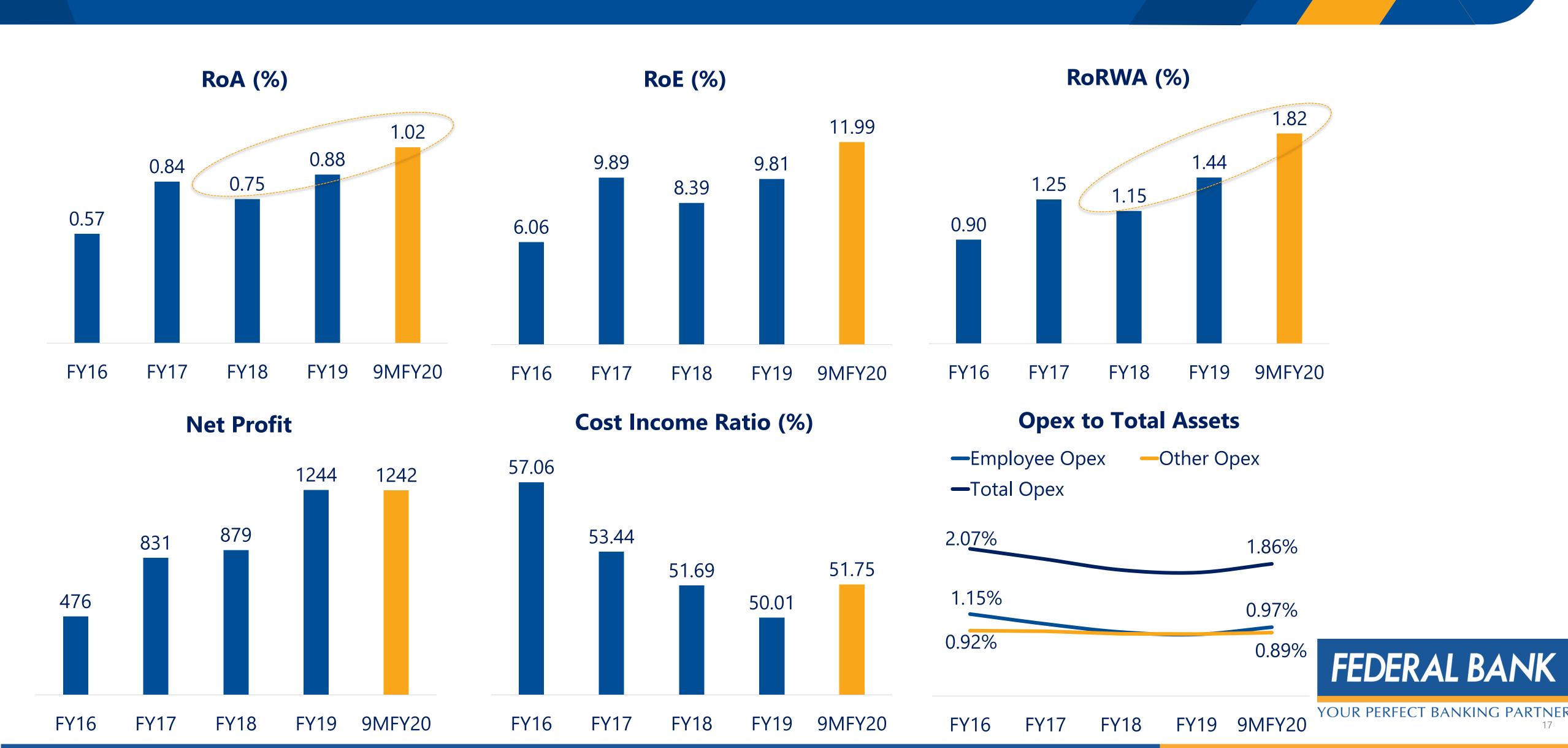


# **Healthy Capitalization**

Dec-19	Sep-19		
88456	85828		
2473	3024		
8715	8715		
99644	97566		
12573	12561		
1016	1081		
13589	13642		
13.64%	13.98%		
12.62%	12.87%		
1.02%	1.11%		
	88456 2473 8715 99644  12573 1016 13589  13.64% 12.62%		

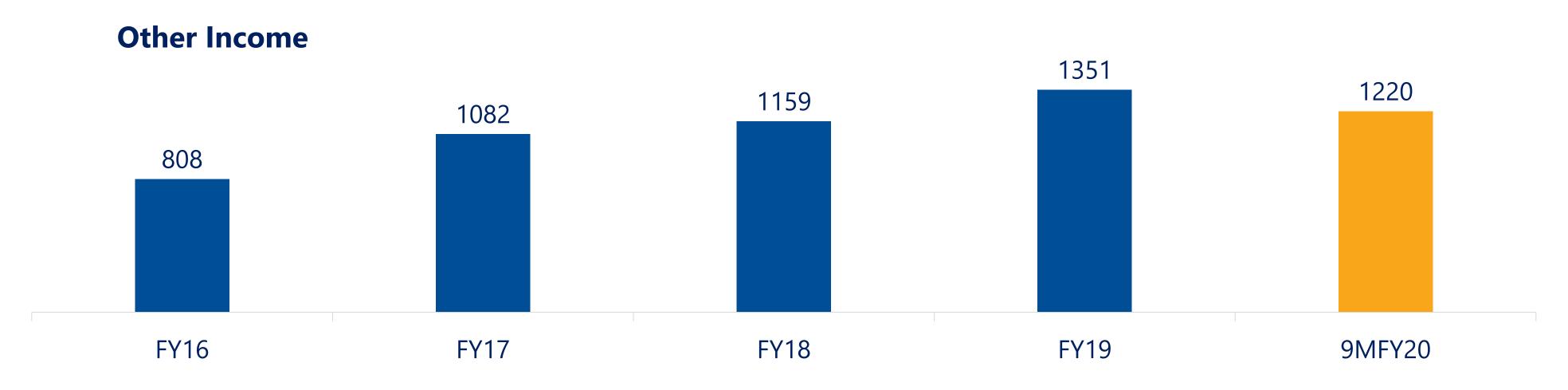


# Financial Performance: Tracking Guidance



# **Robust traction in Other Income**





### **Core Fee Income**

Parameters	Mar-18	Mar-19	Y-o-Y%	Dec-18	Dec-19	Y-o-Y%
Income from Commissions , Exchanges and Others Fees	136	188	38%	121	187	55%
Core Fees from Loans and other services	257	330	28%	236	294	25%
Other General Service Charges and Fees	155	193	25%	135	178	32%
Interchange related Fees and Incomes	101	131	30%	93	123	32%
Core Fee Income	650	843	30%	585	783	34%



# Operational Excellence and Right to Grow



# Robust framework - Designed to propel Growth

# <u>Liabilities</u> <u>Granular, Sustainable and Growing</u>

Across both resident & non resident deposits

Multiple channels leveraged

Extensive use of digital technology



"Moat for the Bank"; Fund before you Lend

# Operational Excellence Pervasive and Consistent

Centralized operations across functions
Robust technology; best in class
Strong service culture
Digitalization; not just Digital Banking

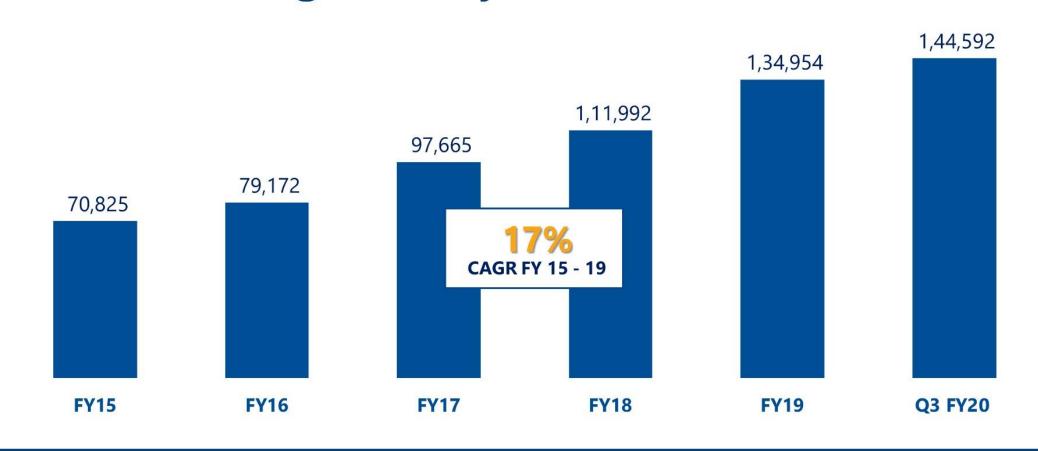


"Confidence to Grow Volumes"



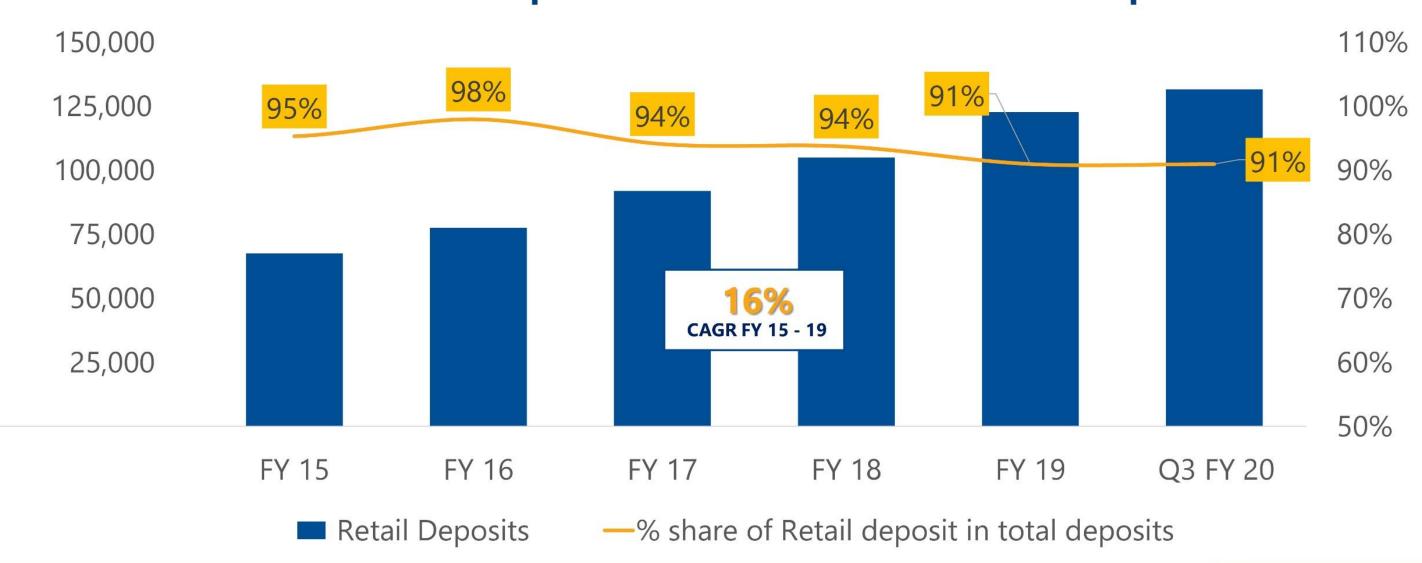
# **Granular Deposits – Core Strength**

# **Growing Liability Base (Amount in cr)**



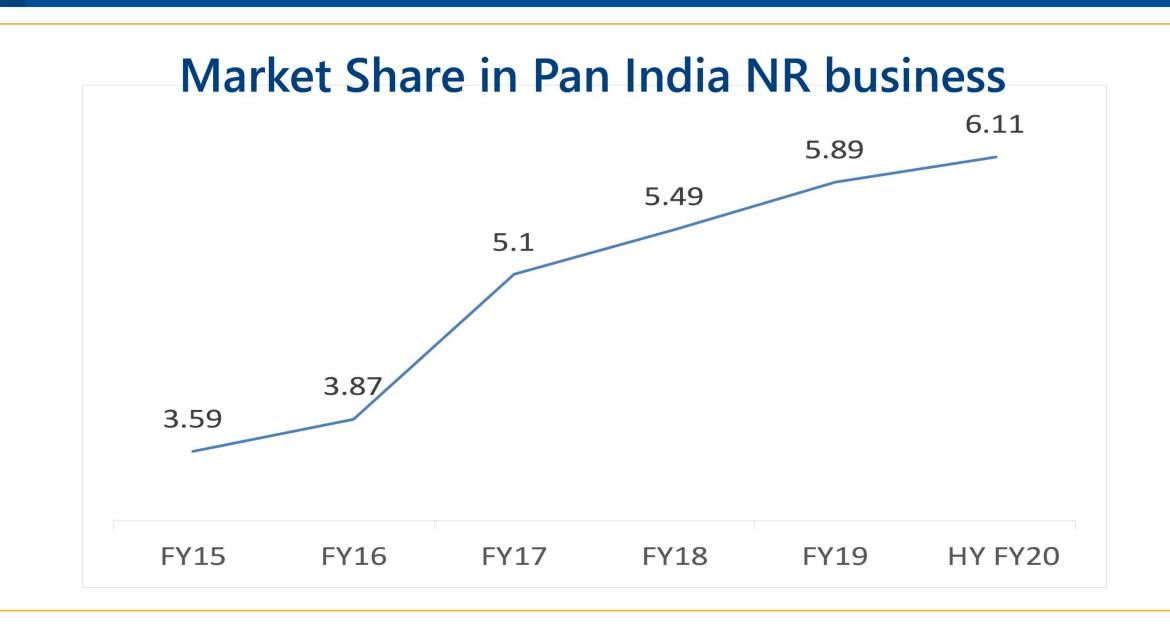
- Consistent growth year on year; in the mid-teens
- Granular in nature; sticky deposits

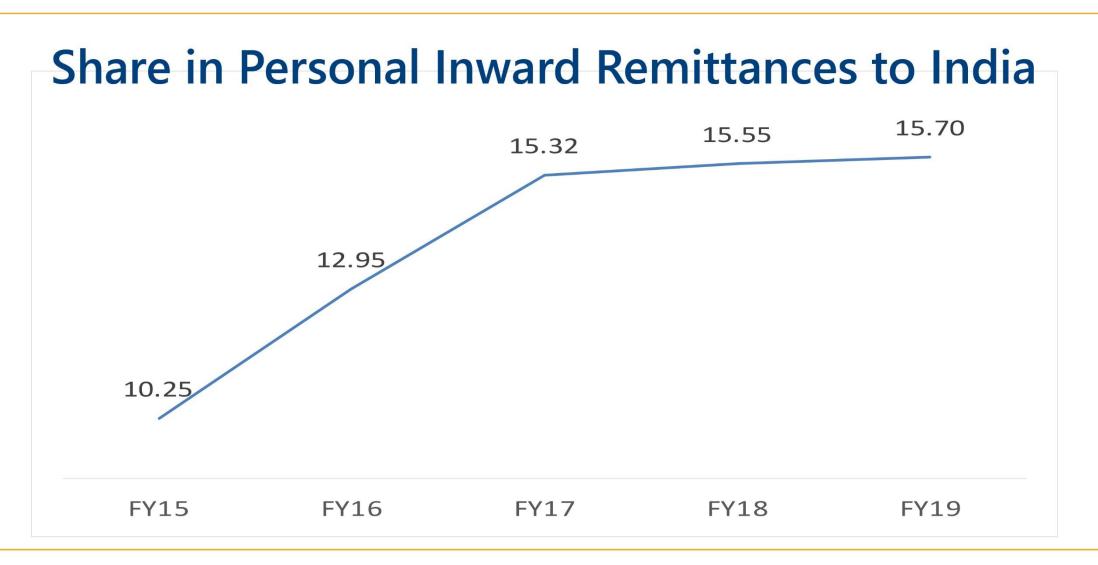
## Retail Deposits & % share to Total deposits





# Strong NR franchise – Leverage natural advantage

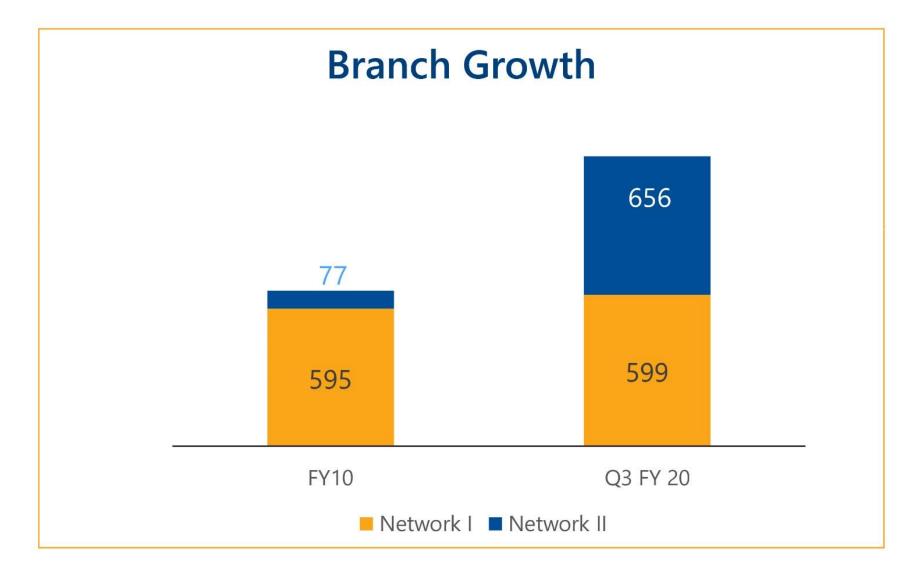


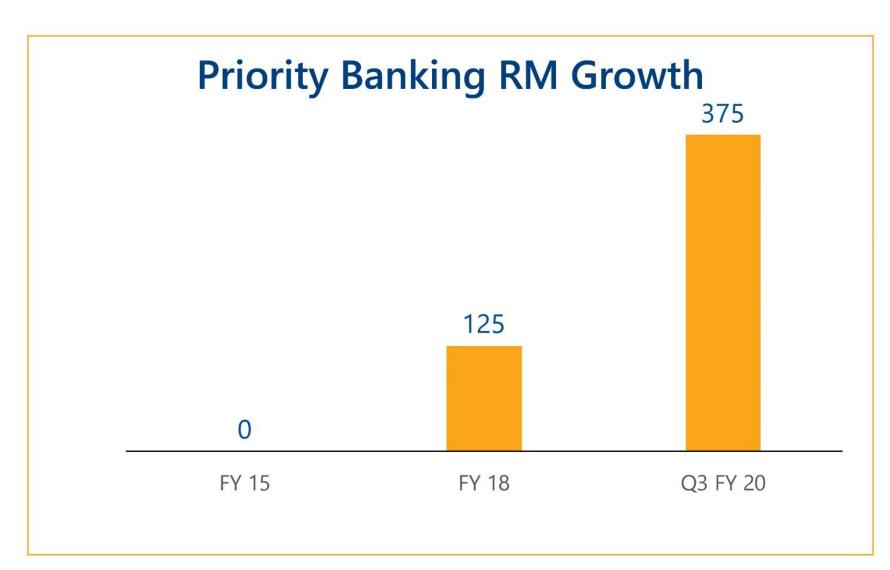


- Strong consistent growth
- Global remittance arrangements; 100+ relationships
- Real time, state of art, customizable remittance systems (Host to host, API and Blockchain)
- First Bank to launch UPI based foreign inward remittances

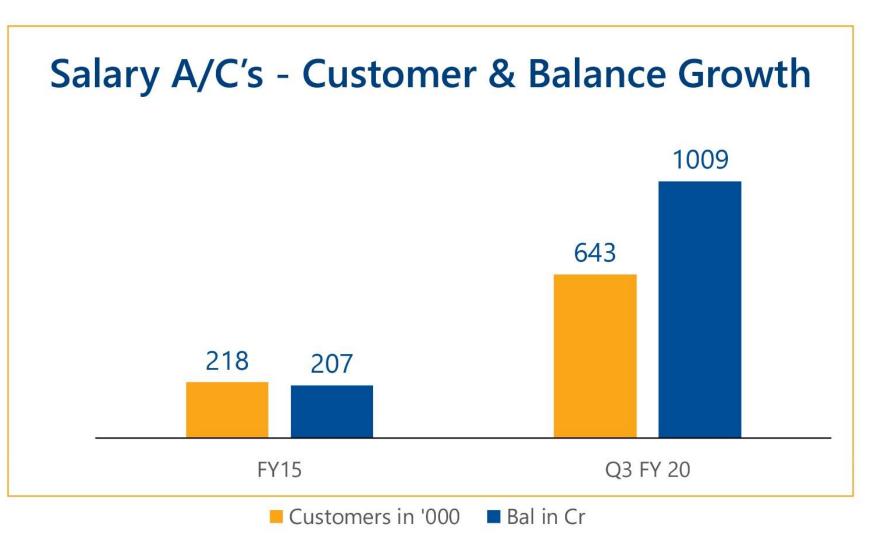


# **Diversified distribution – Beyond Branches**





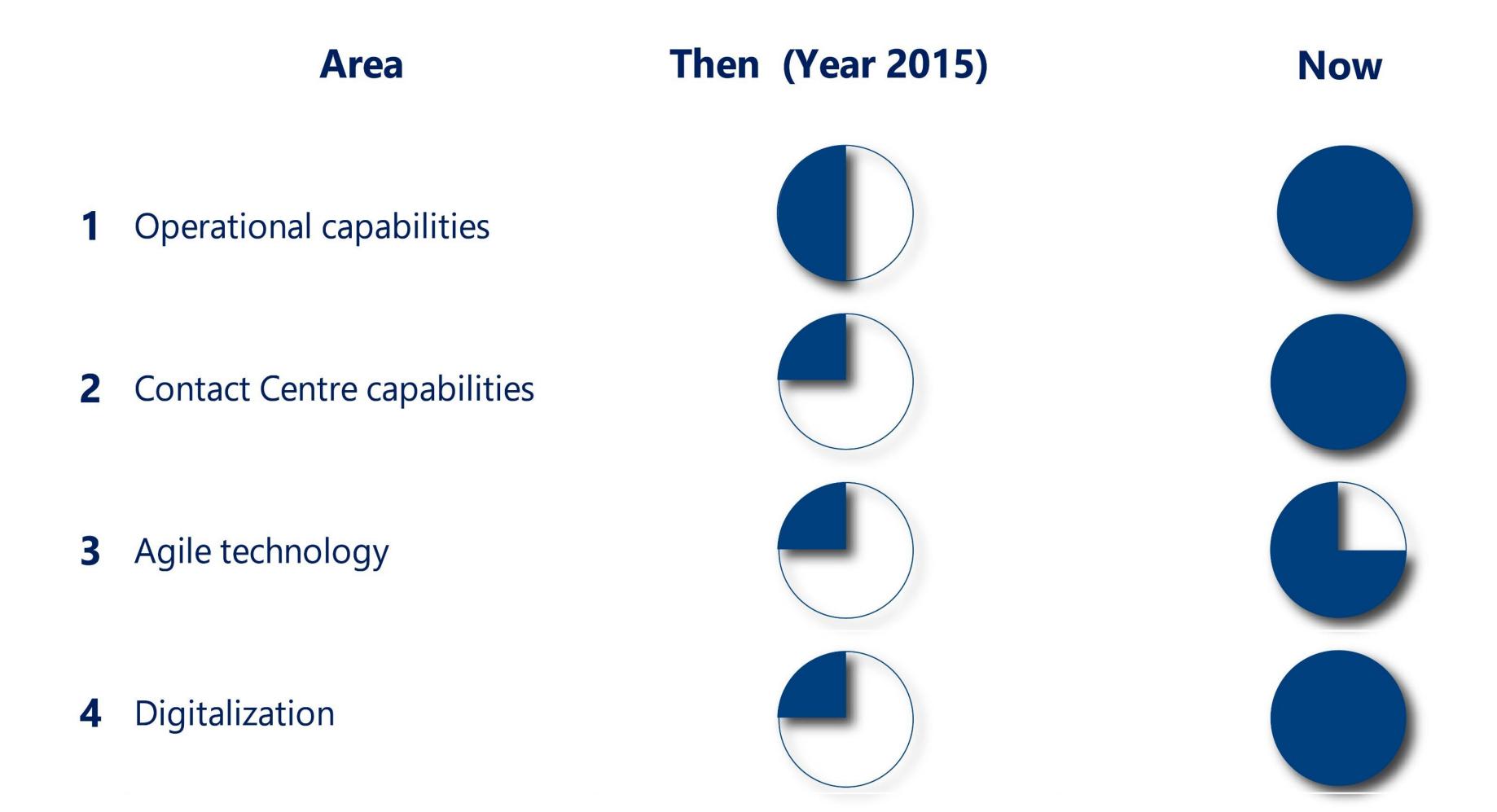




- Significant investment in RM capacity and capabilities; distribution heavy
- Strong partnership with CB & C&IB to acquire salary customers
- Fuel for cross sell and enhanced Products Per Customer



# Operational Excellence – Pervasive and Consistent





# Operational capabilities – Platform for Growth





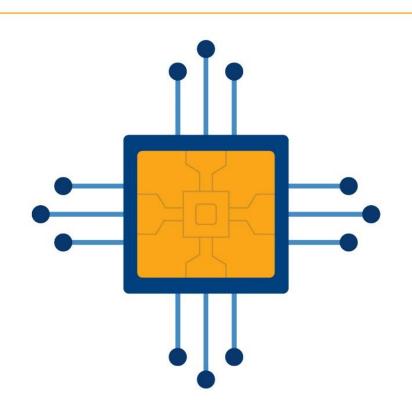
- Unique capability created; captive Operations company
- Dual locations: Visakhapatnam & Kochi
- Transitioned 70+ processes
- Current head count 300; target to reach 900 by 31 March, 2021
- Designed to deliver excellence in service, mitigation of risk and cost efficiencies



- Credit administration independent and centralized
- Extensive use of Robotics Process Automation;
   110+ processes
- Focus on Straight Through Processing across various areas



# **Technology & Contact Center - Competitive Advantage**



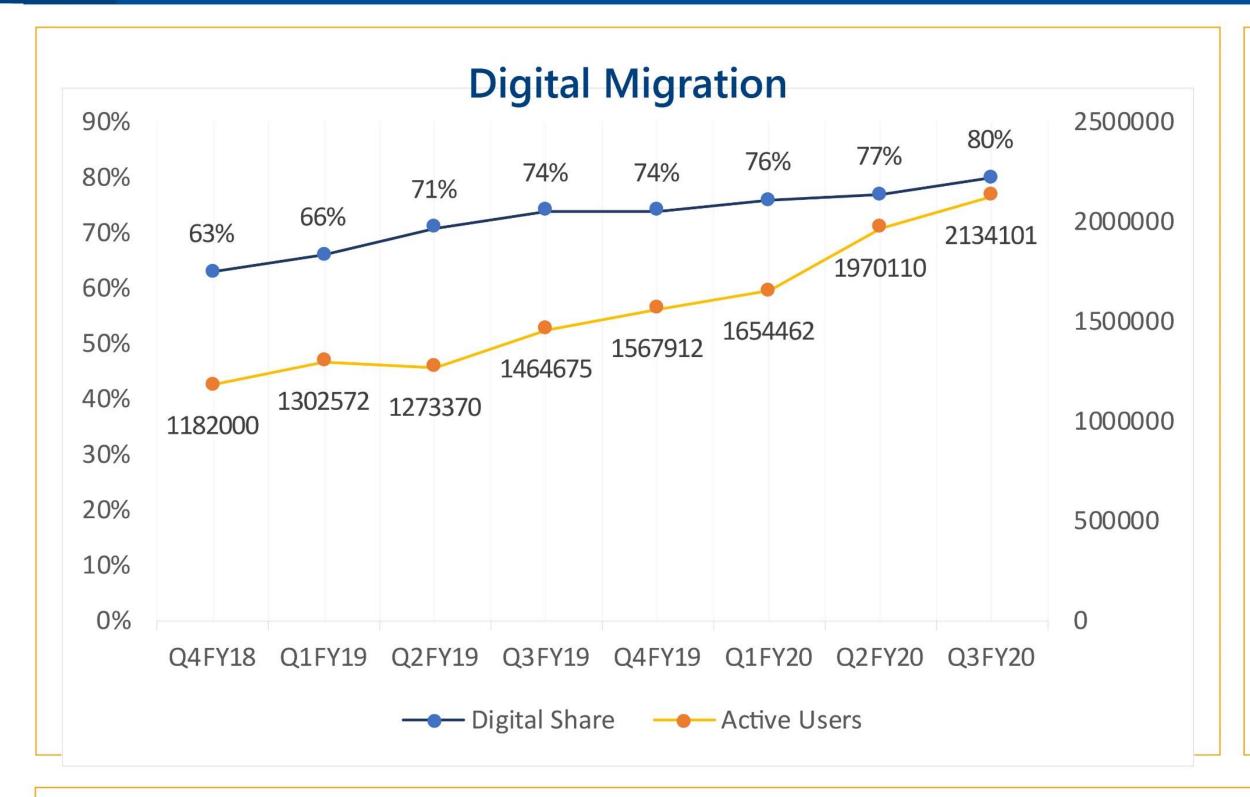
- Finacle 10 Early Adopters
- Finacle Treasury across all modules
- Range of digital technology solutions (FedMobile, FedNet, FedeBiz, FedAlert....); use of middleware for plug & play
- Cyber security investments

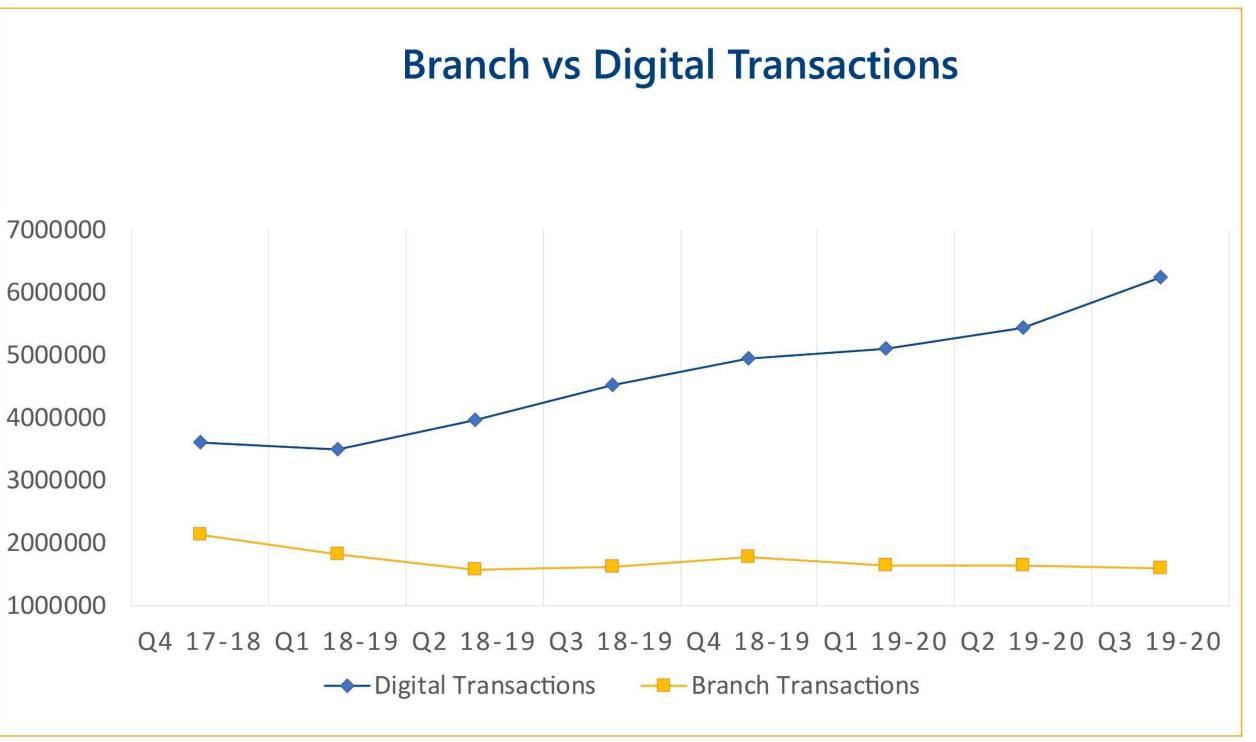


- Dual location strategy
- Strong partnership with specialist company in Bangalore
- Mix of inbound, outbound and collections capability



# Digital at The Fore & Human at The Core

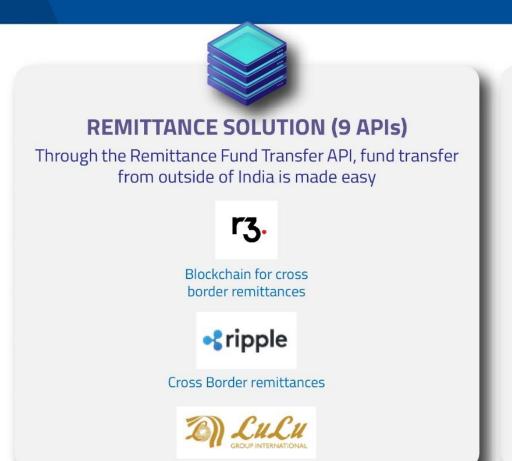




- Digital share has consistently grown over the years; resulting in lower costs and higher revenue
- Digital transactions outgrow transactions through branches by 400%.
- Digital adoption trends higher than industry standards.



# Federal 2.0 – Open banking with API





### The Unified Payments Interface (UPI) is an instant, real-time payment system developed by National Payments Corporation of India (NPCI) facilitating inter-bank transactions.



**UPI PSP** 



#### LOAN SECURITY (1 API)

APIs to create security and to link to an account number for various security types like vehicle, immovable property etc.

### Lentra

Loan Origanation System



No tension instant Gold Loans



### **FEDERAL INSTANT LOAN (9 APIs)**

Instant Loan



Digital Lending

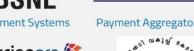


### Payments (10 APIs)

The Fund Transfer APIs are strategically driven solutions, that enable an easy money transfer services between Bank accounts in India. It facilitates ease in the transfer process using technology solutions like NEFT, RTGS, IMPS etc.











mByom constitutes Agricultural Aggregation

Payment Systems



### **ACCOUNT OPENING (8 APIs)**

Federal Bank's API for banking correspondence, facilitates account opening on behalf of the Bank.



System





CONSULTANCY SERVICES Microlending TAB Banking



### **DIGITAL CREDIT (9 APIs)**

These APIs are offered to extend loan facility to Customers, through FinTech applications.



Microlending



Lending

Flexmoney Loans on Checkout



### E-KYC (4 APIs)

Federal Bank offers eKYc services in two variants-1) SDK version of eKYC 2) Web version of eKYC



Microlending





No tension instant

Gold Loans



### INSTANT LOAN @ CheckOut (4 APIs)

When a Customer checks out through a Merchant's Point of Sale (POS) terminal, this API helps the Bank to offer convenient EMI option for the payment to the cusotmer.







#### **GOLD LOAN (5 APIs)**

Federal Bank helps customers get gold loans in times of a financial need. As gold loans are the quickest mode of availing instant cash, the Bank provides loans with attractive interest rates and flexible repayment options.



No tension instant Gold Loans

## FOSTERING INNOVATION THROUGH PARTNERSHIPS

12 API Bundles

82 Open APIs

800 Internal APIs

100 Plus Partners

Million API



calls a month

# A Bank with many Firsts



QR code for Insurance issuance

**Instant Demat Accounts** 



First bank in India to provide a Blockchain based Cross Border Remittance solution.

FedRecruit – Al Based recruitment solution





FedBook Selfie: The first mobile based account opening APP in the



First Bank to launch highly secured alert application.



Federal Bank won First Prize in 'Best Technology Bank Award' 2019



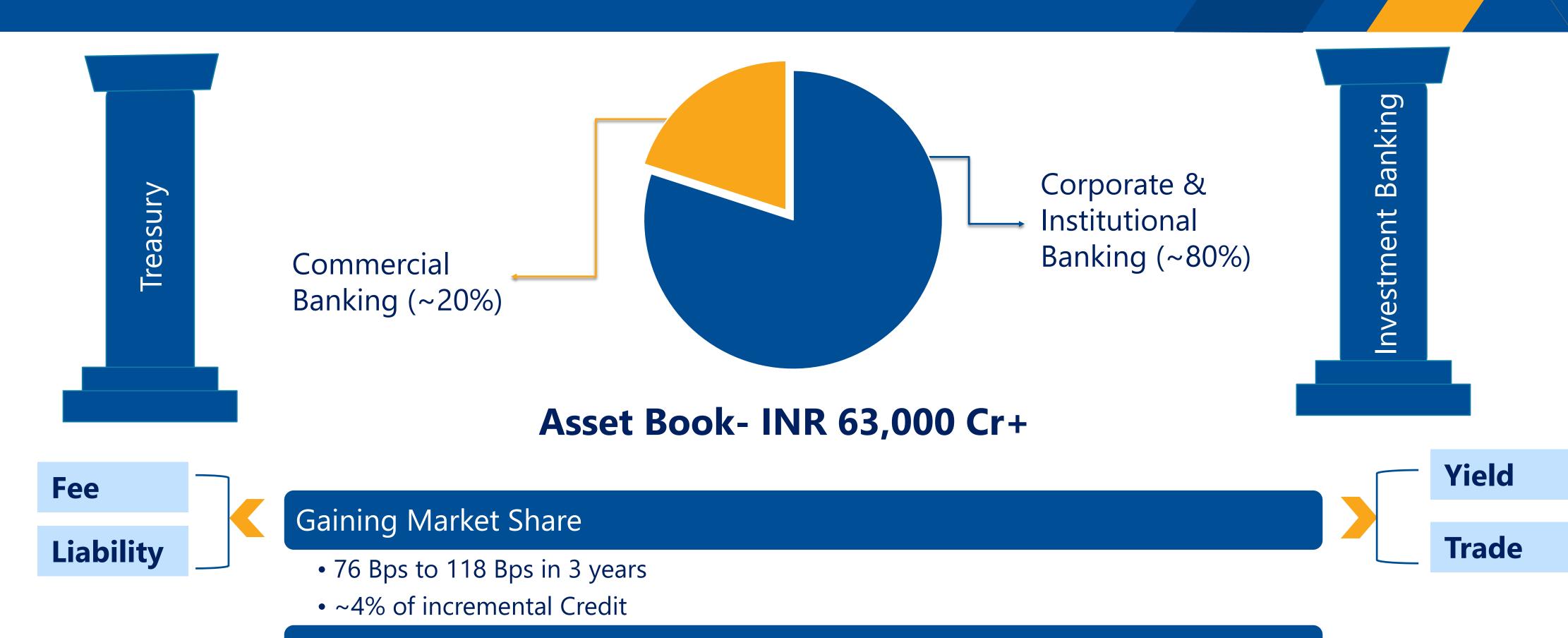
**Federal Bank wins 'National Payment Excellence Award'** 



# Wholesale Banking – Full Suite



# **Wholesale Banking: Full Suite**



# Highly Rated Corporate Portfolio

• Investment Grade: 96% of the Rated Book (FY 15 - 74%)

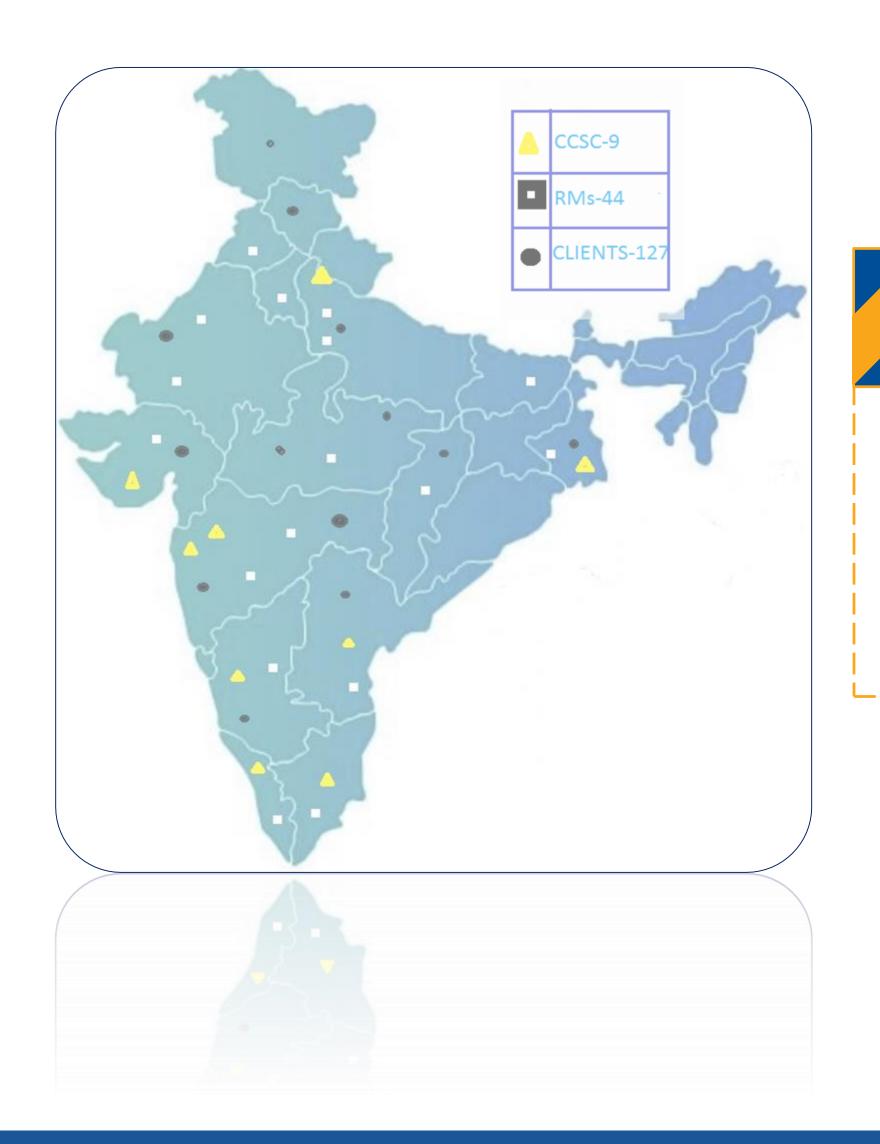
# Granularity (Avg Ticket Size)- INR 24 Cr

• CIB : INR 64 Cr

• CB : INR 7 Cr



# **Growth Enablers**



# **Business Architecture**

- Business Vertical
- Organogram
- Feet on Street
- Specialist

### **Process**

- Credit
- Policies
- Operations
- Talent

## Channel

- CCSC
- FedE Biz
- Digital Team
- Product Team

# **Product**

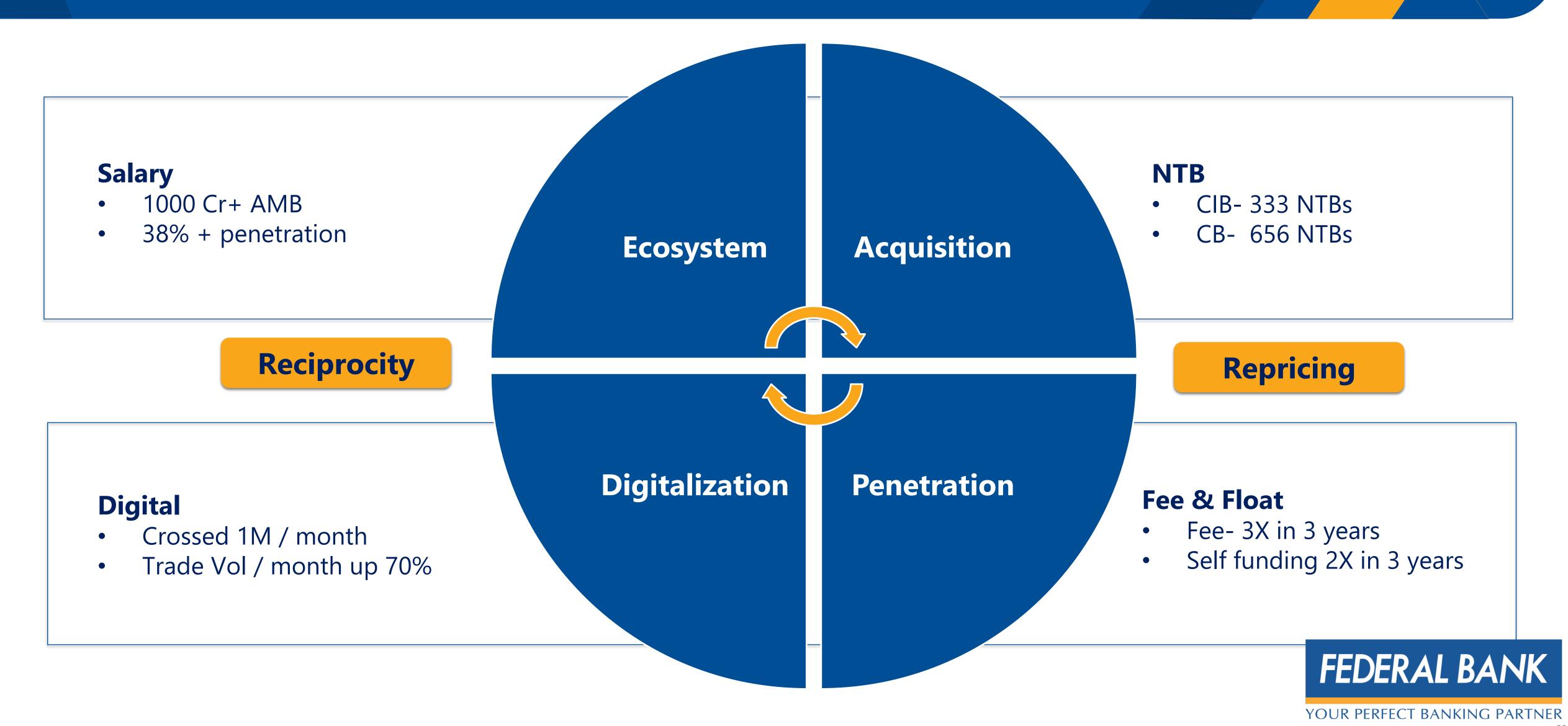
- Standard
- Sticky
- Strategic
  - Supply Chain
  - DA/PTC
  - Factoring
  - Gold Metal Loan

### **Data**

- Data Mining
- Customer Profitability
- Product Profitability
- Data Analytics



# Value Generation through Life Cycle



# **Wallet Share to Mind Share**

Vendor Dealer Advisory & Transaction Trade & Treasury Financing Banking Cross Sell Loans Non Fund Based ECM/DCM/M&A Collections **Credit Substitute** Trade Credit Salary Payments Bespoke Solutions Fx & Derivatives Wealth **Liability Products FCY** Insurance

**Group Companies** 



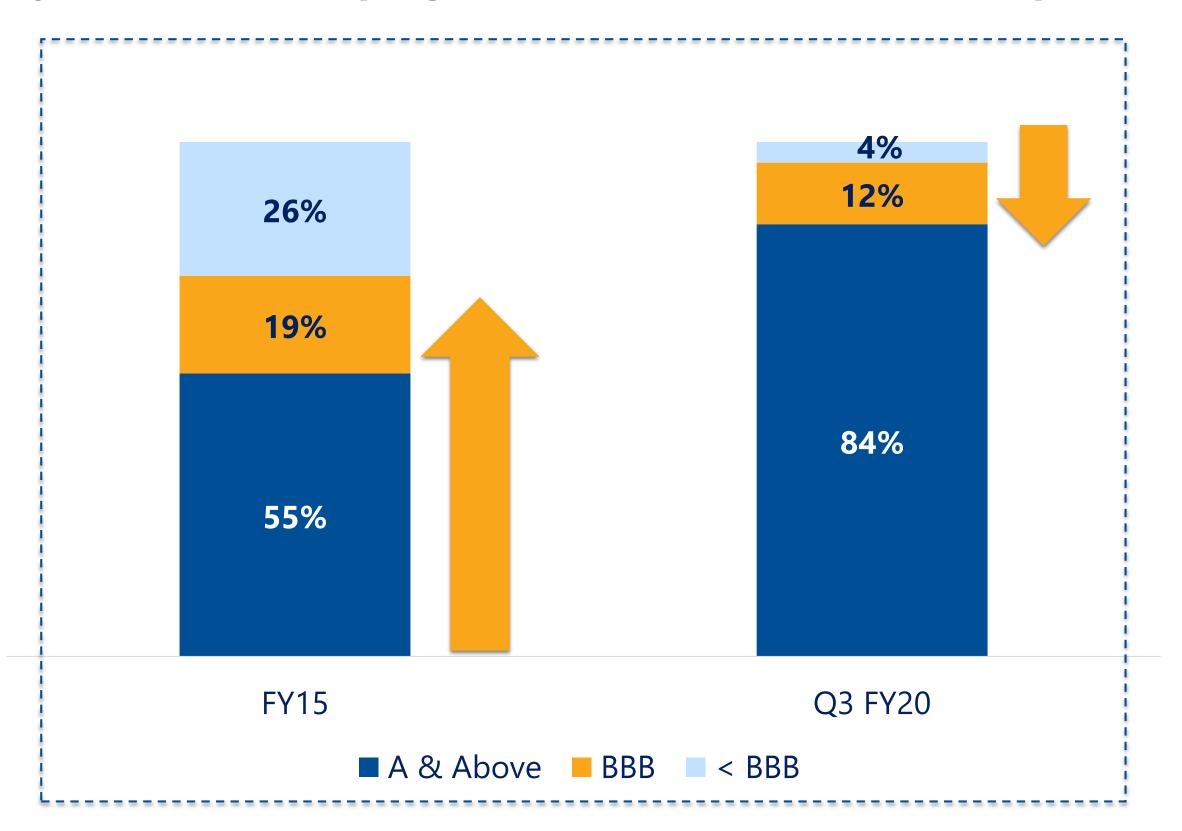
# Where do we see growth?



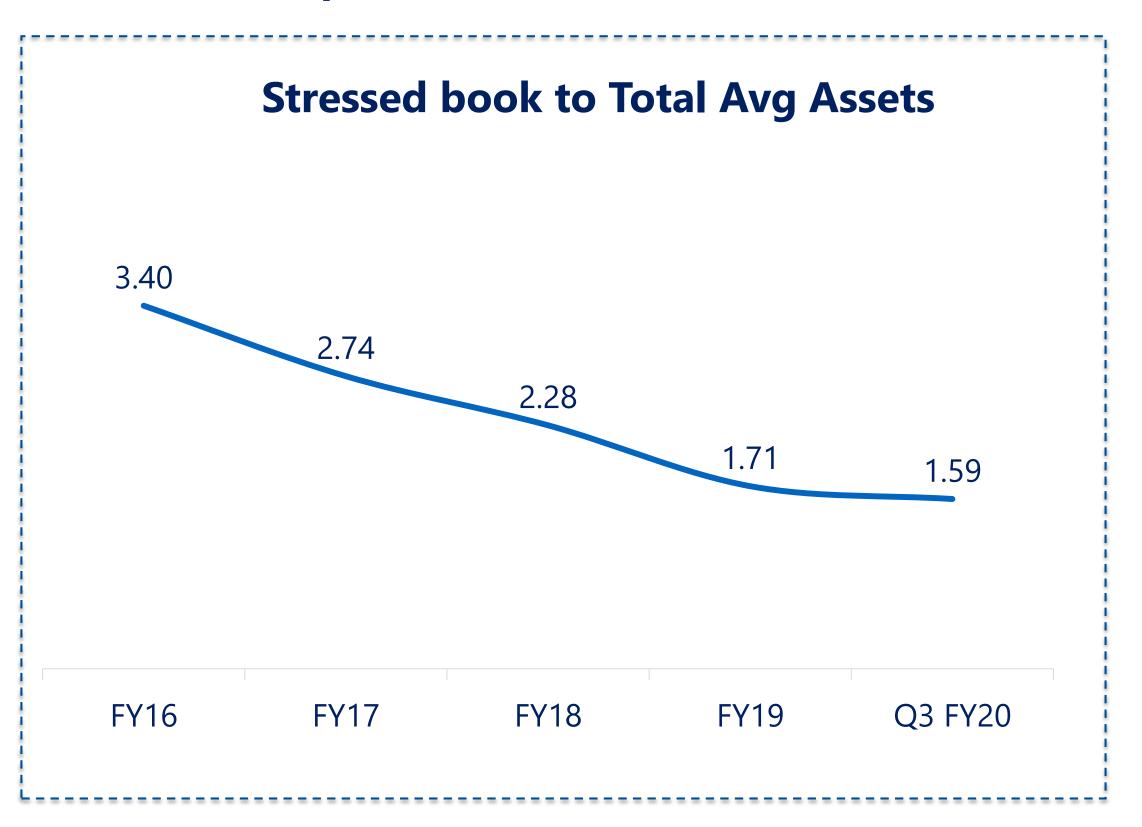


# **Consistently improving Asset Quality**

### Systematic re shaping of the Credit Book (Rated Exposure)

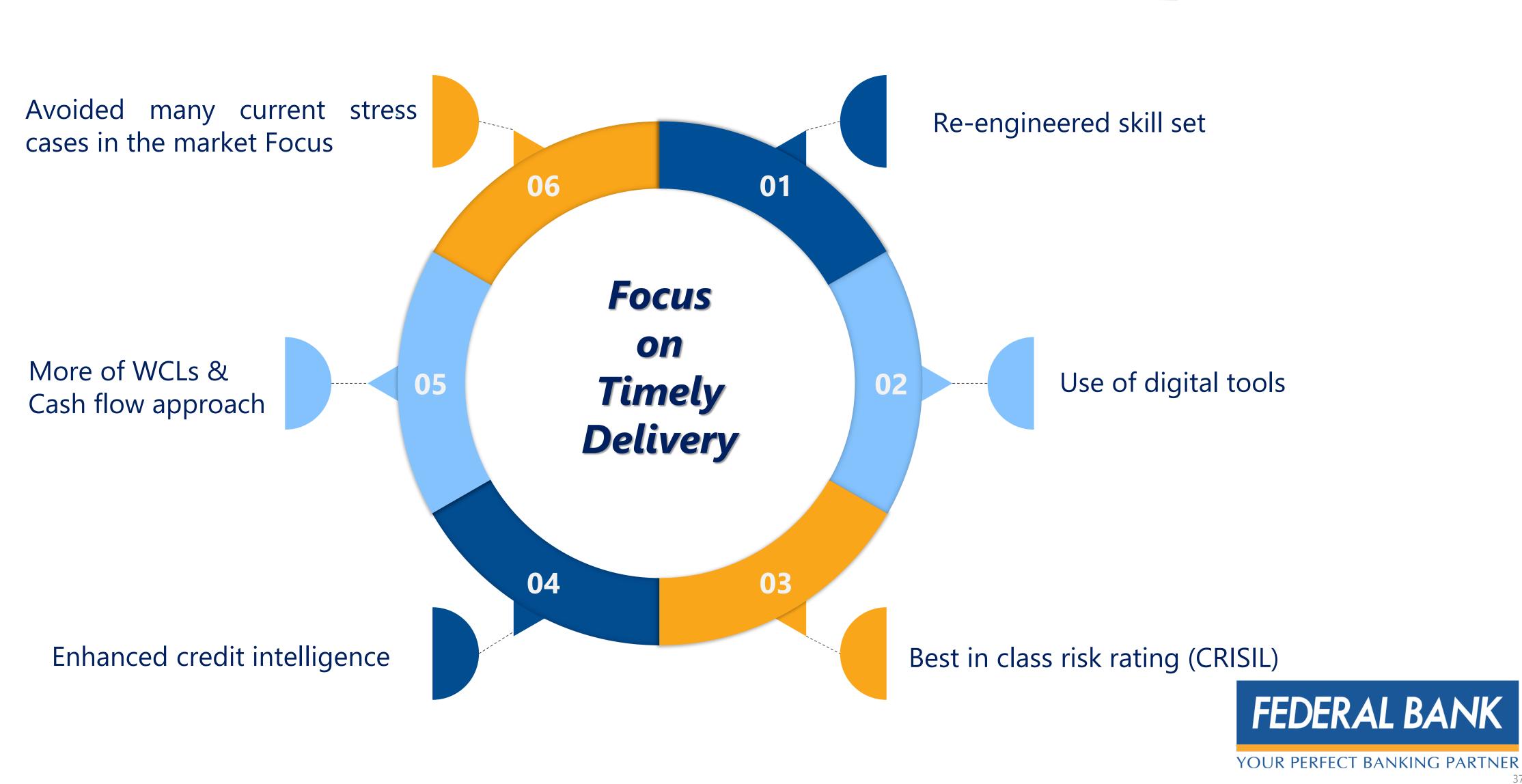


### **Top Quartile Credit Portfolio**





# **Robust and Contemporary Credit Architecture**



# Intensive Monitoring and Remedial Management as an Enabler



(Proactive and Intensive)

### **Automated Internal Tools**

Loan Management System (LMS) –Auto alerts

Dashboard

Customer 360 D view

**External** Sources/Platform

Save Risk/ Probe42

Watch out investors

**CRISIL Quantix** 

Media Alerts and other sources

# Remedial Management

Early **Detection** 



**Debulking/** derisking



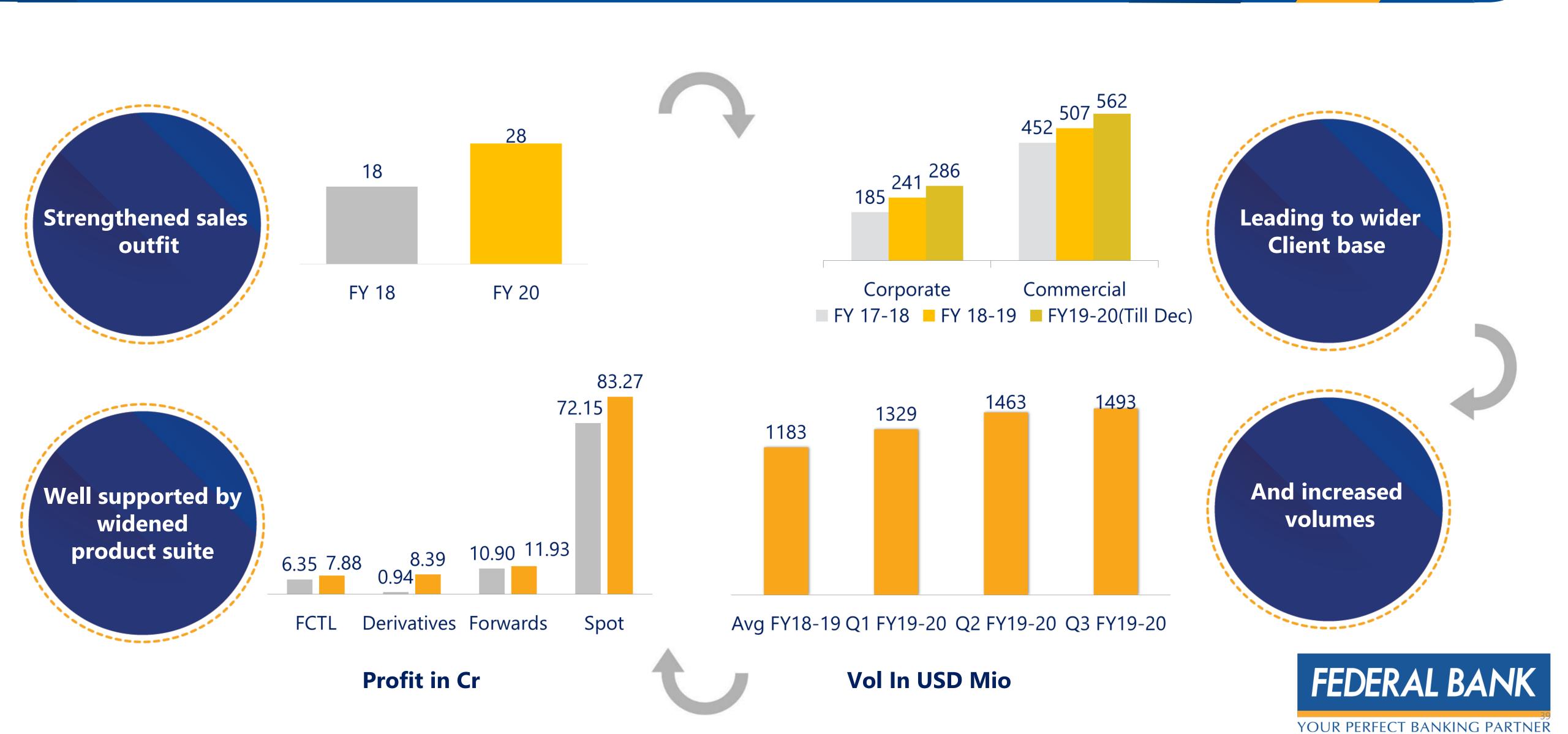
Exit & Reduction in time

Could derisk/exit many potential Bad Loans

**Vigorous Follow-up** 



# **Treasury: Deriving the franchise value**



# Vertical Based Approach: leading to higher penetration

### **Corporate Banking**

- Activated large corporates on flows and forwards
- Large swap deals
- Other Derivatives
- Flow monitoring and maximization analytics

FY20 Clients on Long dated forwards

FY18 Nil

FY20 Swaps/Options

FY18 Nil

### **Commercial Banking**

- Wallet Maximization
- Client Uptiering
- Margin Optimization
- Deeper Geography.
- Foreign Currency Funding
- Client Events/ Other Prospection

FY20 22 Clients – Loan in FCY

FY18 Nil

FY20 27% Clients active on hedging

FY19 20%

### **Business Banking**

- Branch Forex Knowledge
- Product Detailing
- Client Events
- Activate Inactive Clients
- Branch Incentivisation
- Liability RMs

FY20 300+ Branches active

FY19 Less than 100 Branches

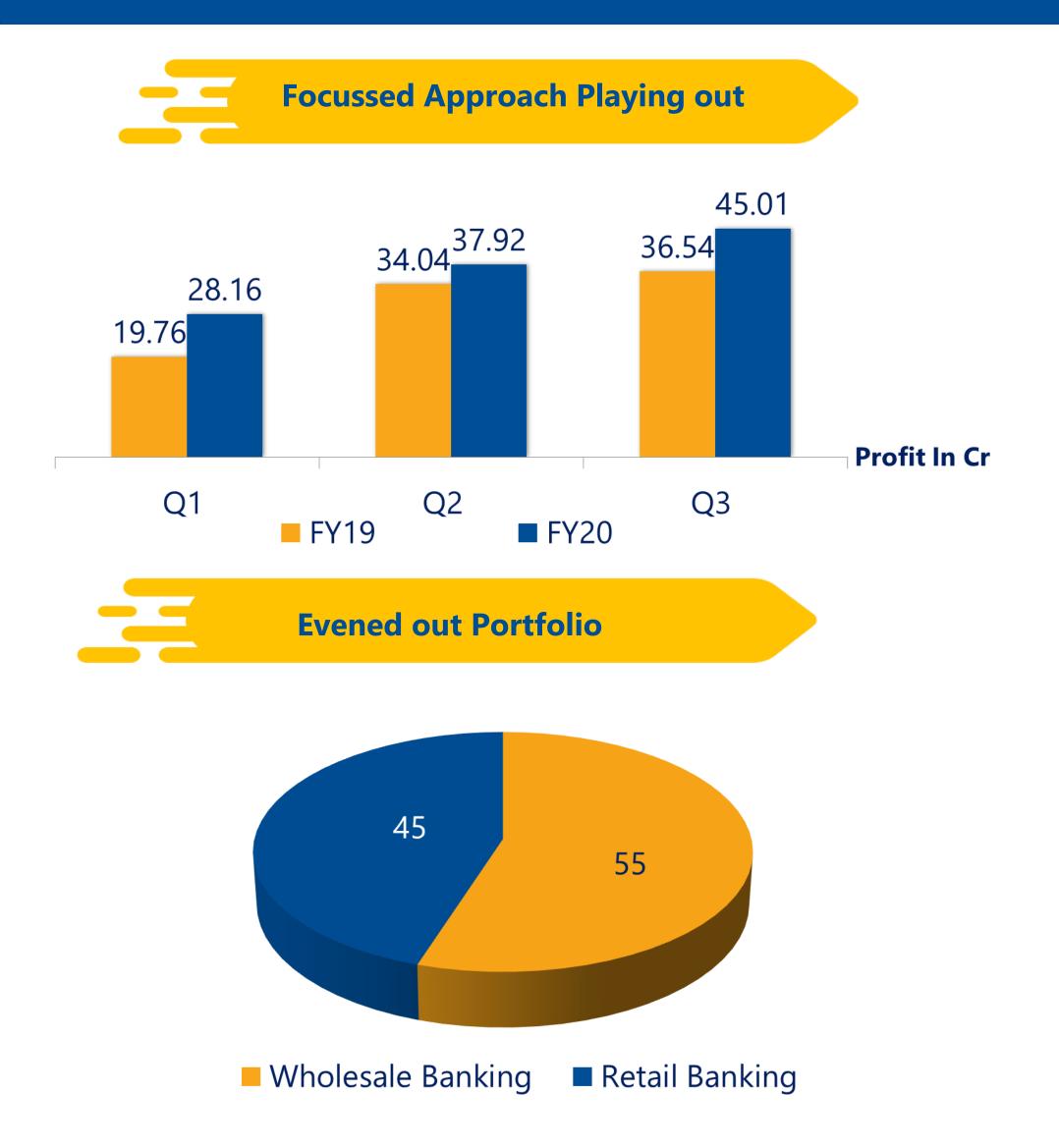
FY20 FCY+INR loans

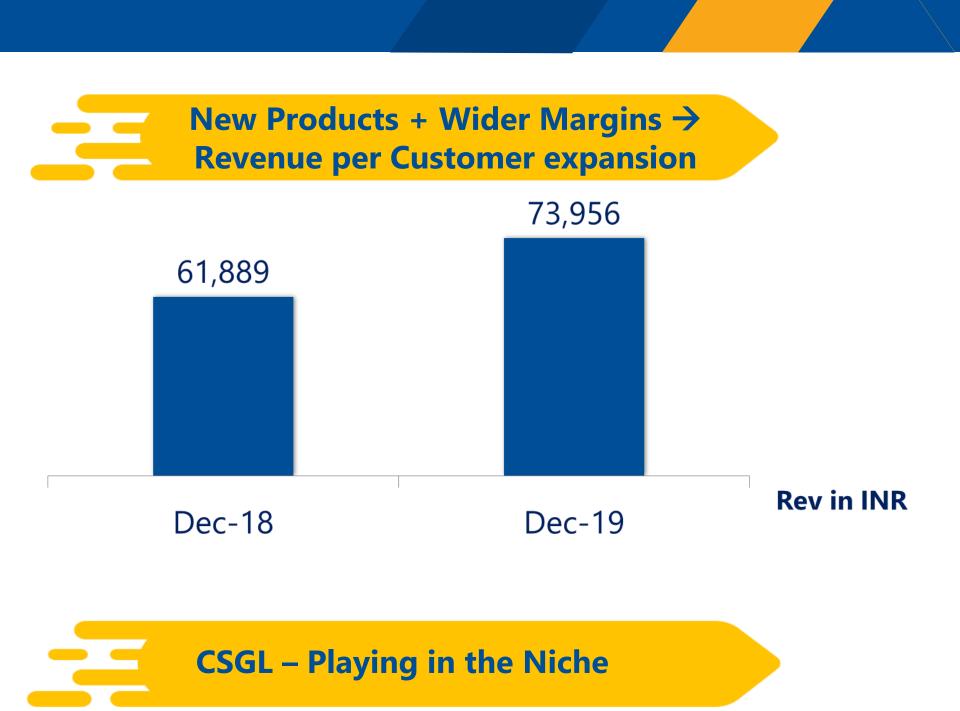
**FY19 Only INR loans** 

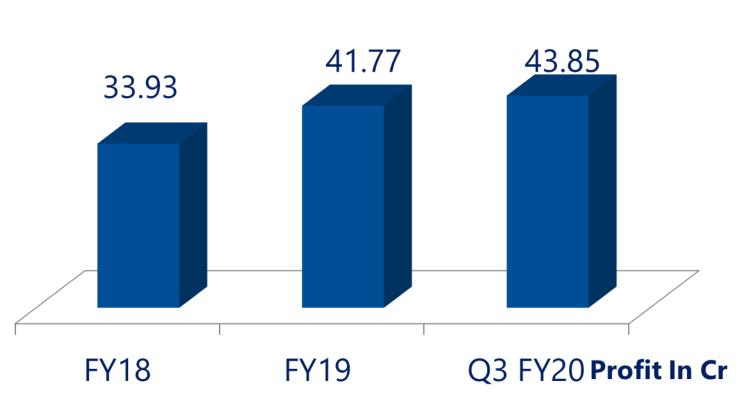


YOUR PERFECT BANKING PARTNER

# Core revenue and volume growing at a good pace





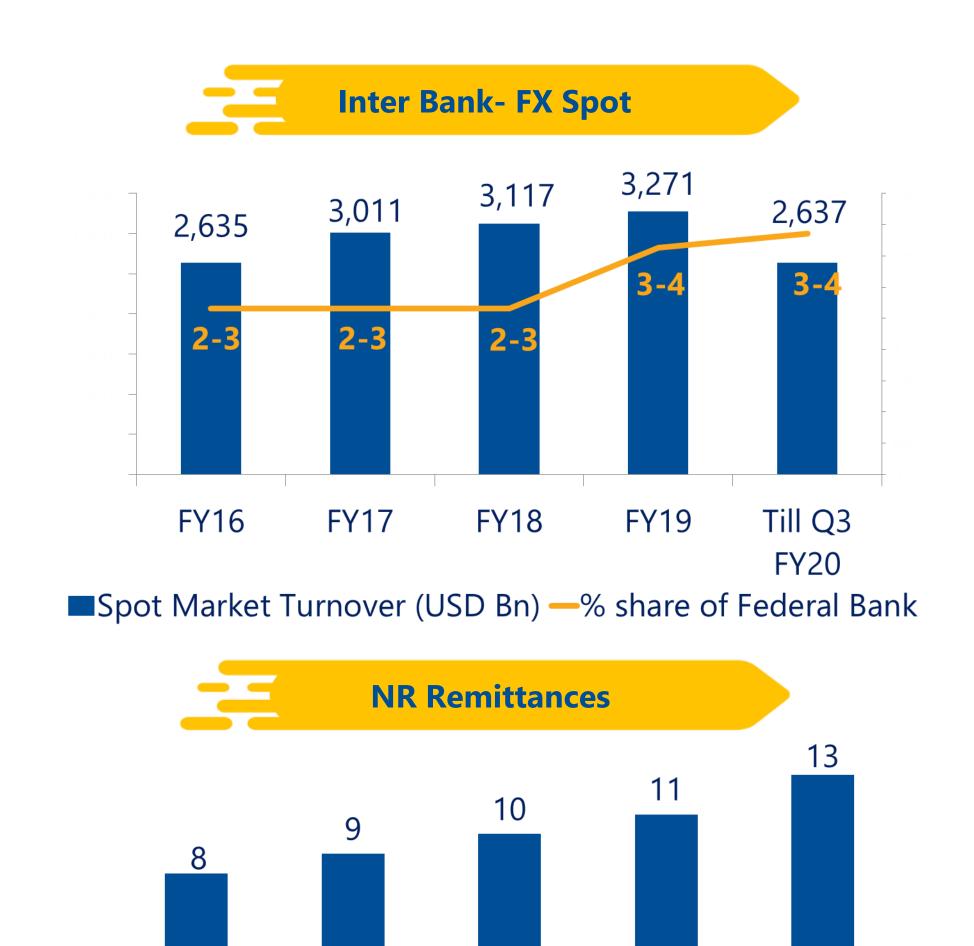




# **Trading: Playing to our strengths**

FY16

FY17

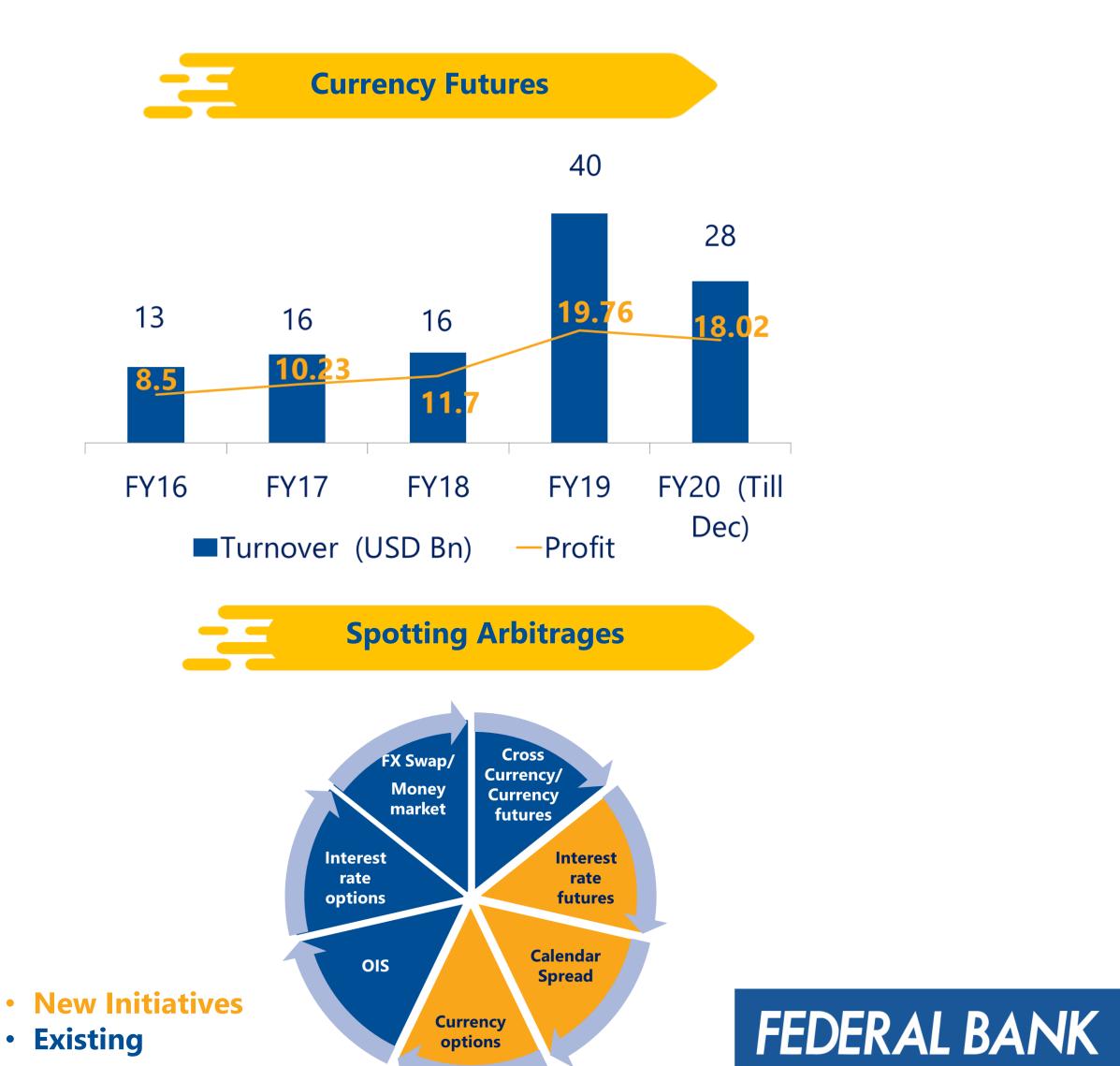


FY18

■ Turnover(USD Bn)

FY19

Q3 FY20



YOUR PERFECT BANKING PARTNER

# **ROA Enhancers**

Bundled Products – Loan/ Trade/ Deposits

Digital FX platform

Derivatives-Capitalising New Hedging Rules Radar on Gift City

Liquidity in Extended Hours

Continuous Process Improvement



# Our recognised strengths

NSE Market Achievers award 2019- Best Private Bank as a Trading Member (Currency Derivatives)

BSE-Top performer in Currency Derivatives Segment (Bank)-2016 and 2019

NSE-Top performing member -Bond Futures II and Currency Futures- 2016 and 2017

Pilot Launch On – To bring Exchange House business onto electronic channel

Prominent position in remittance business into the country

One of the few Bank's to have End to End STP solution for ETD

Membership in all exchanges- NSE, BSE and MSE



# **Transaction Banking: Product Capabilities**

State of the art integrated digital transaction banking platform implemented during 2019-20



- 60% of the Wholesale banking clients covered
- 2.20 Mn transactions per month / 85% growth in volume

# Creating competitive advantage through

- Cash Management Services
  - Payable Management
- Receivable Management
- Supply Chain Finance
- Trade Finance
- Bankers to the Issues
  - Dividend Payments / IPOs
- Escrow Services
- Host to Host
- API Banking
- Fintech Partnerships

### **Product Specialists**

- Product level experts involved in sales
  - Account planning / wallet sizing
- Cross-selling / Up-selling
- Customer advisory

### **Specialised Units**

- Corporate Client Service Centres
- Specialised and focused customer service
- Operational support



# Retail – Version 2.0



# Full suite of offerings for customers across segments & consumer lending growing at 25% Y-o-Y



Amt in Cr



**Personal Loans** 



**Auto Loans** 



**Advance Against Deposits** 



**Home Loans** 

**Business Loans** 





**Gold Loans** 



**Agri Loans** 

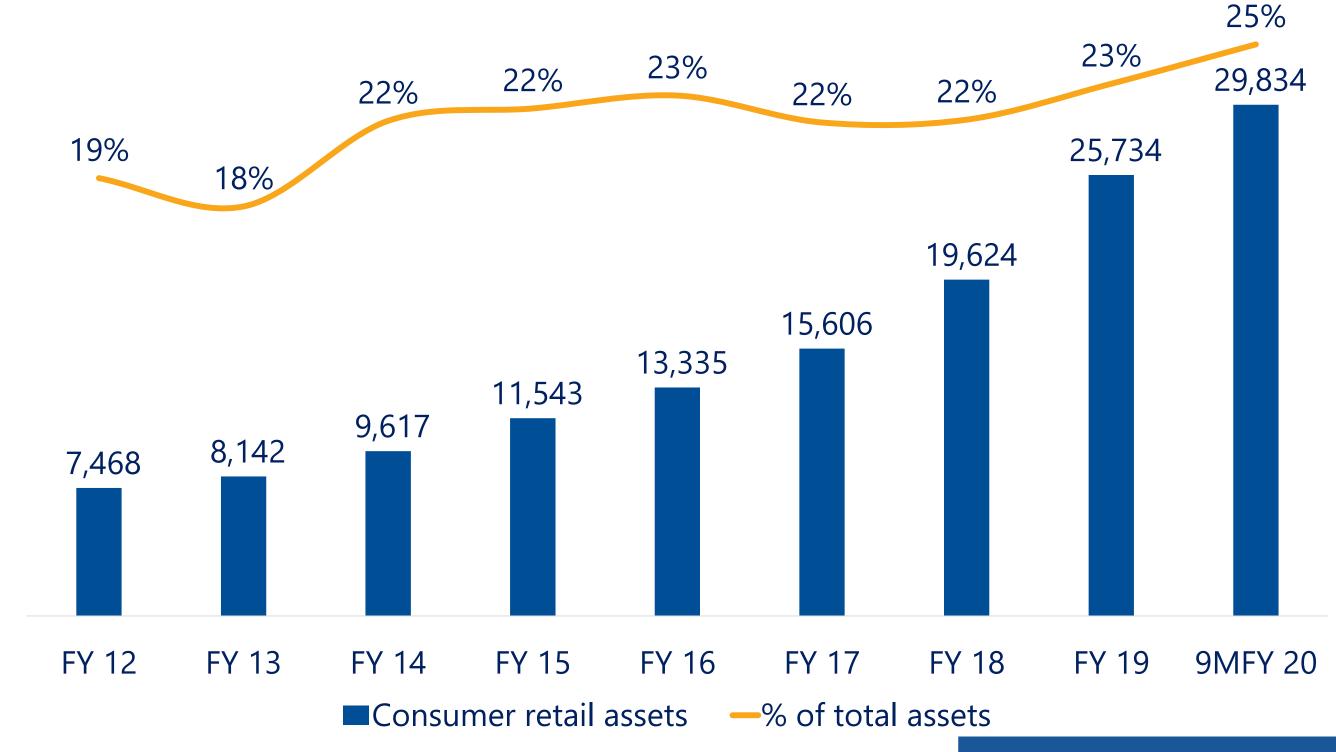


**Micro Finance** 



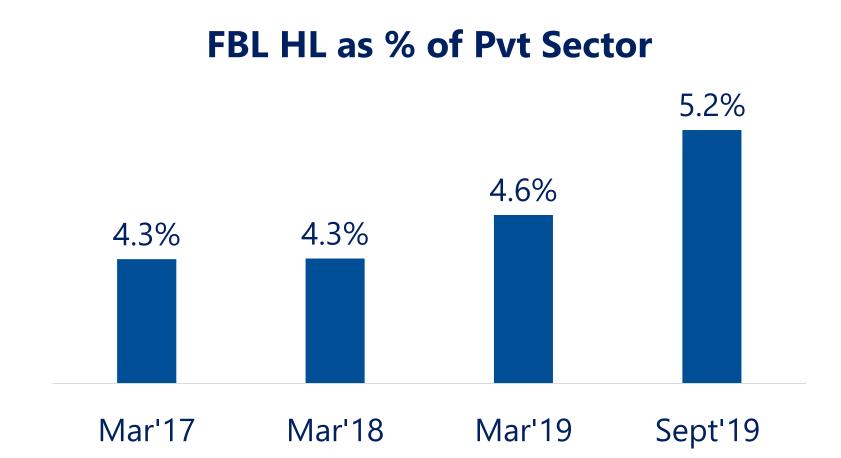
**CV** Loans

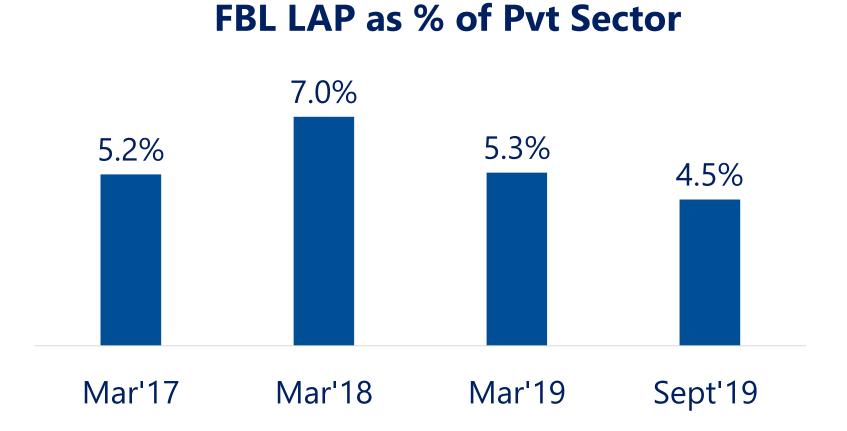
### **Robust Consumer Retail Growth & Increasing Share of Total Assets**





# Continuous growth across chosen asset classes, leading to 3%+ market share



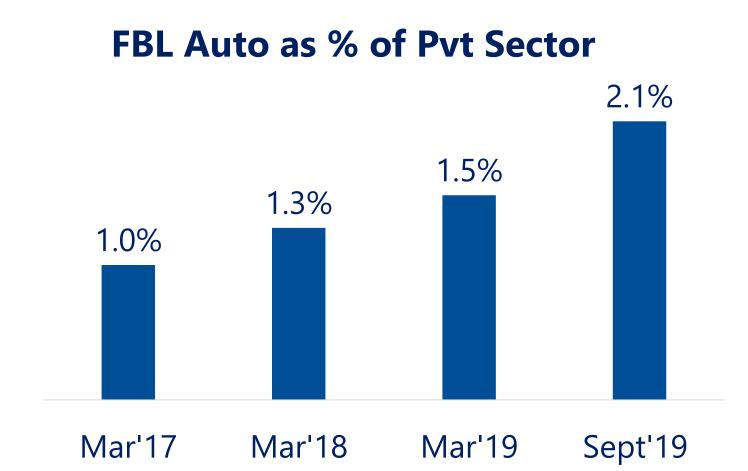


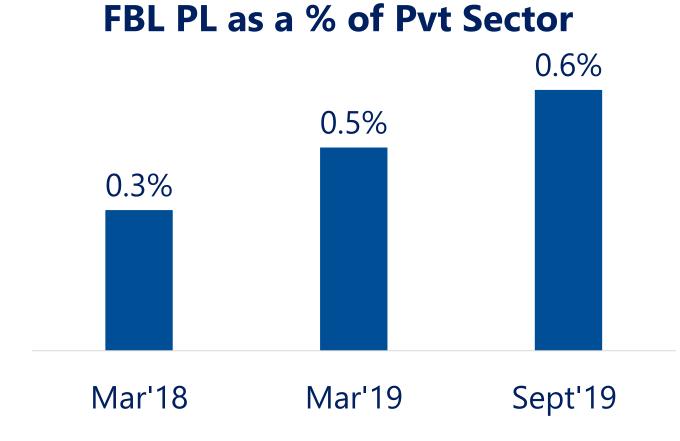




PL market share on back of X-Sell



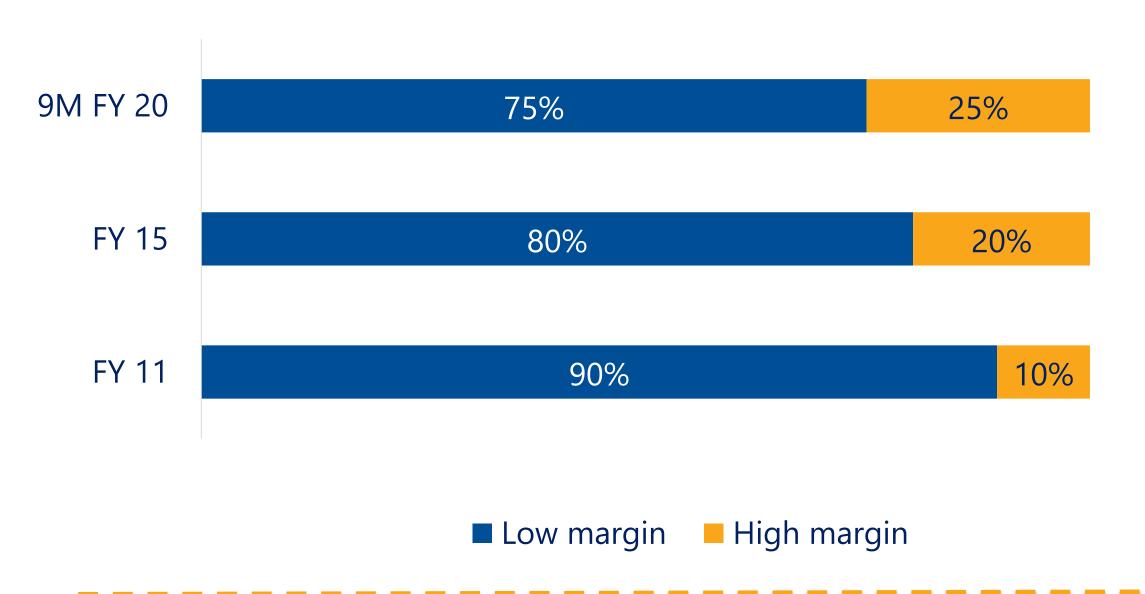




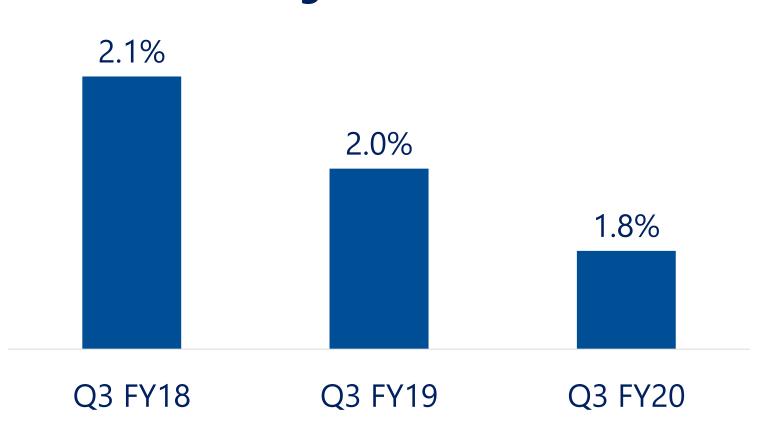


# Share on higher margin LAP & PL now 25% within new acquisition, while slippages are contained

### Calibrated growth between High-Margin & Low-Margin Products



### **NPA** %age - Retail Assets

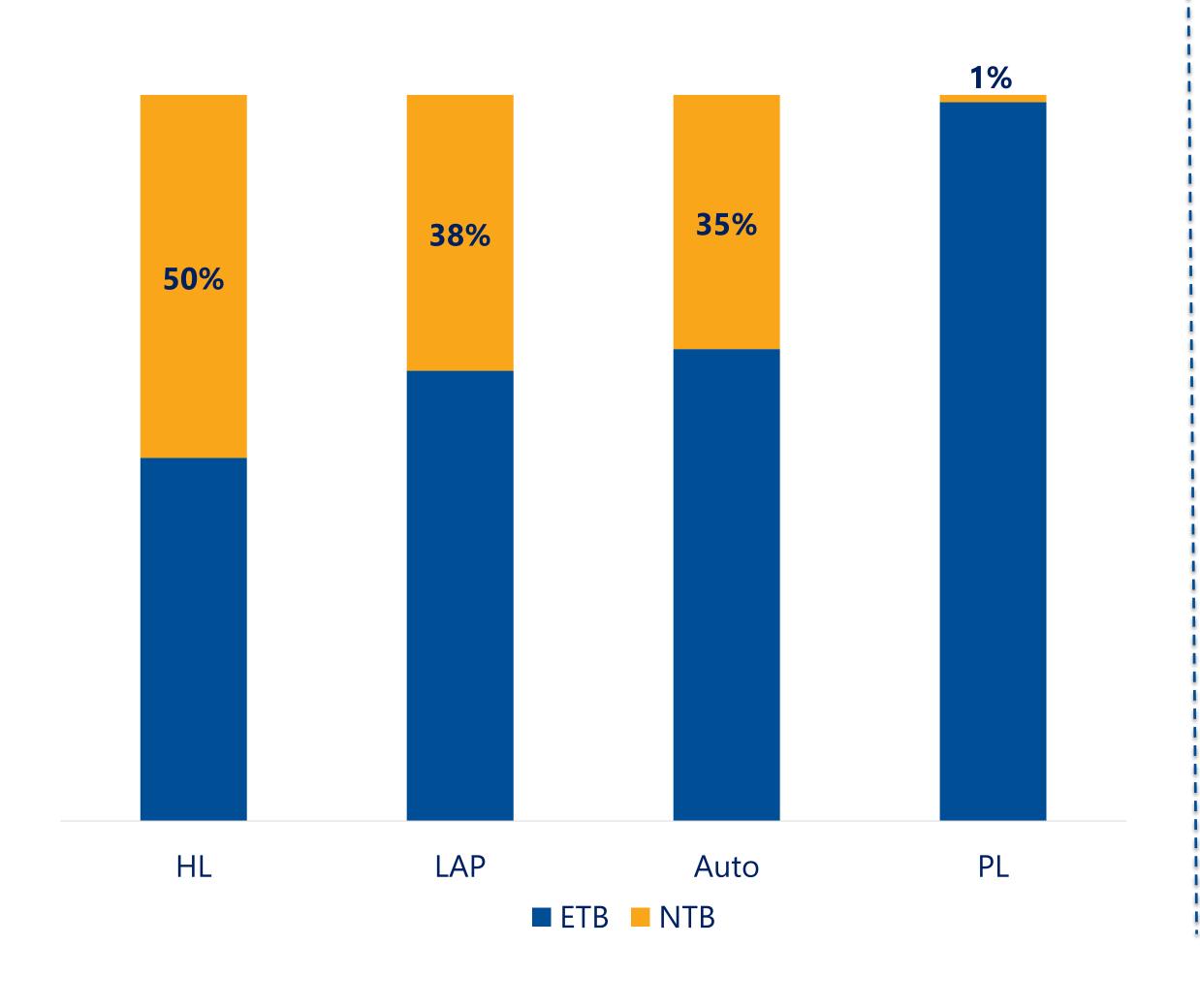


- Share of high-margin secured (LAP) & unsecured growth (PL), improved from 10% in FY11 to 25% in FY20
- 60% + of LAP book & 90% + of PL book, is cross-sell oriented onto the deposit base, helping build a relatively lower risk profile
- With deep analytics and diversification of channels, New to Bank customer acquisition growing in recent times



# Distribution in retail assets expanded beyond branches, subsidiary into digital and phy-gital

#### **Ratio of New-to-Bank calibrated with Risk**



- ✓ As ETB cross-sell led approach helped build a profitable and diversified asset base, foray into new customer acquisition through multi channel approach, led to next round of growth
- ✓ Digitally native consumer-segment (ie <30 years old, with 24x7 consumer lending needs) are now served through tieups at point of consumption via partnerships
- ✓ Maruti dealerships, e-CD loans, Gpay to name a few
- ✓ Mantra being be present where consumer Consumes or Communicates



# Outside-in OR inside-out – Data led approach Alternate-distribution increases NTB, data-led ETB X sell focus continues





6th largest private sector bank with number of customers at one crore plus



65% have an active debit card, which is a core engagement tool



Top two deciles, qualify for various consumer lending opportunities



Two pronged approach for focused relationship deepening:-

- Partnerships to get the distribution capability, like Auto-OEMs, POS-providers, digital platforms
- Consumption led product suite availability like Car loans,
   Consumer durable loans



## JAM / BAM and data drivers of growth









- Account opening solution powered by e-KYC.
- Built on 3 pillars JanDhan, Aadhar, Mobile(JAM).
- A relationship created in 8 minutes & 6 accounts opened per minute
- Instant gratification though active Debit card, cheque book, Mobile banking, internet banking and UPI.
- 92% of accounts opened through digital channels.

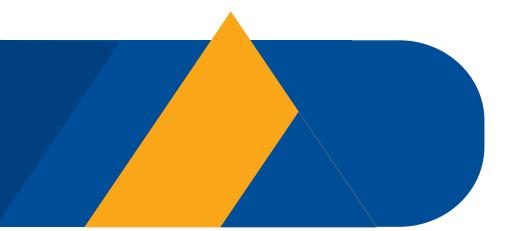
- 99% of PL is fully digital & <10 seconds on-boarding
- Digital leads to customer-ease, leading to higher margins & lower costs
- 1000 crores plus book built in 3 years on back of above & now ready to scale further

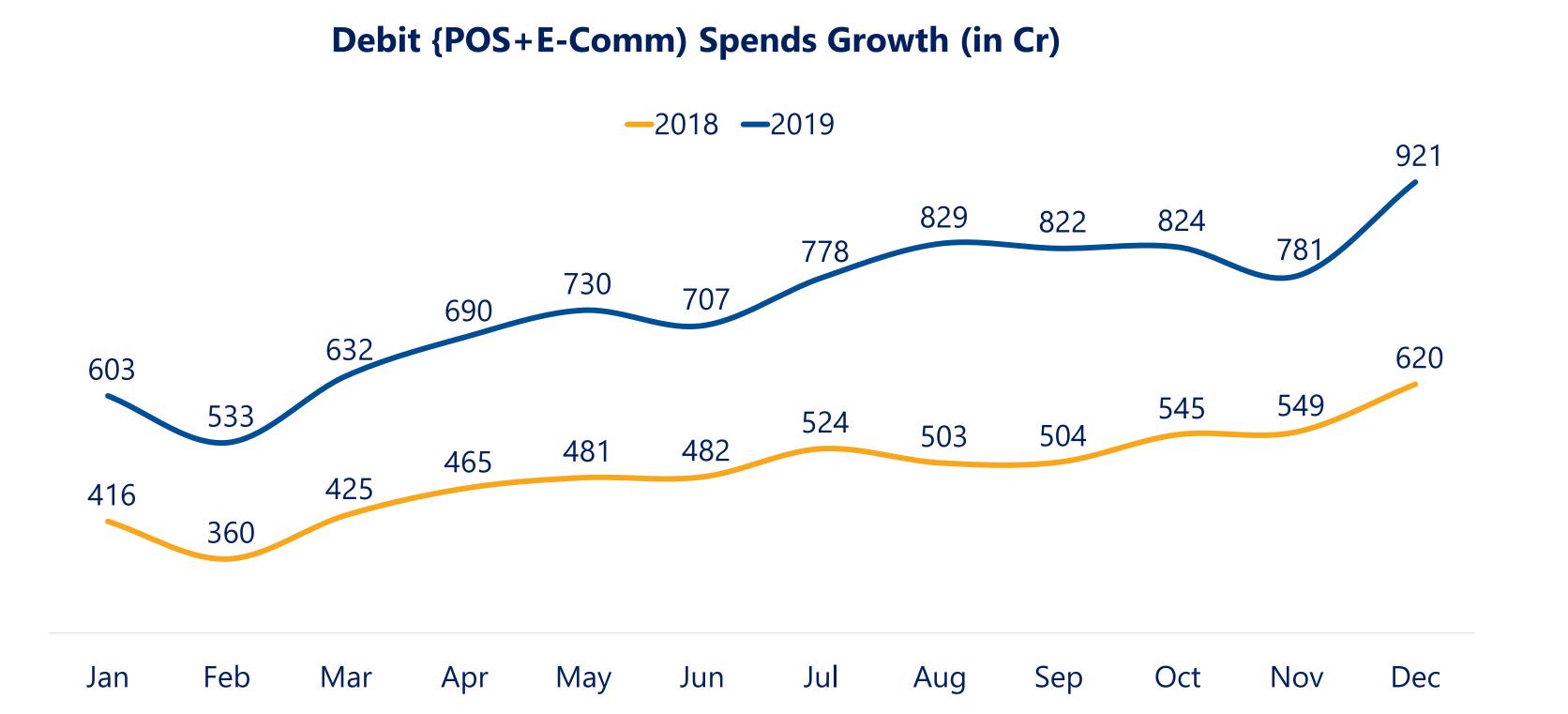


Bureau & alternate data, Aadhar & Mobile



# Data led sticky spends helps understand customers better to optimise future X-sell opportunities





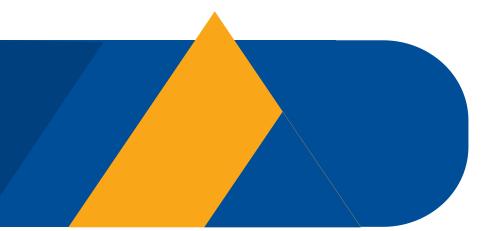


RBI Ranking in December, 2019; **Sticky Spends** 

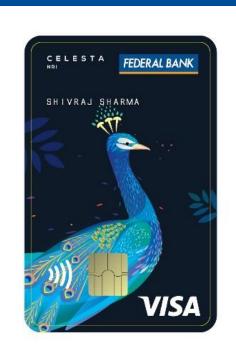
Growth in spends meant 28 Cr of income in FY17-18 growing to 42 Cr in FY19-20 (upto Dec'19)



# Engagement via Debit card, the core strategy for sticky deposits as well as deep analytics for X-sell





















Make my trip-Hotels

**Amazon Pantry** 

**Movie – BMS** 

Swiggy - Food

Tuesday Monday

Wednesday

**Thursday** 

**Friday** 

+

**Saturday** 

Sunday

**Flipkart- Electronics\*** 

**More Visibility** 

**Goibibo Flights** 

**Higher in spends** 

Swiggy – Food

**Increase in revenues** 



Tap-N-Pay

## **Credit Delivery: Benchmarked to the best**



- 6 centres across India with credit heads having appropriate delegations
- Markets include Maharashtra, Karnataka, Tamilnadu, Gujarat, and North
- Contemporary Retail product programs and refined processes



# **Credit Underwriting**

- Extensive use of Analytics Internal & External
- Touch & Feel (Personal discussion) approach in mortgage loans
- Structuring aimed at Customized solutions
- Digitised loan processing for Personal and Auto Loans
- Credit decisioning predicated on cash flow & repayment capacity



# Result

- Consistent growth with excellent customer base
- Granular Mortgage Loan book with high quality underlying assets
- Lower slippages
- Improved Turn Around Time



## Risk Management Framework

## **Risk Measurement**

✓ Regular Risk measurement across Products, Geographies, Segments, Ticket size, and Appetite

# Risk Strategy

✓ Risk strategy covering Market understanding, Pricing, Risk Visibility, and Product Applicability

# Credit Monitoring & Collections

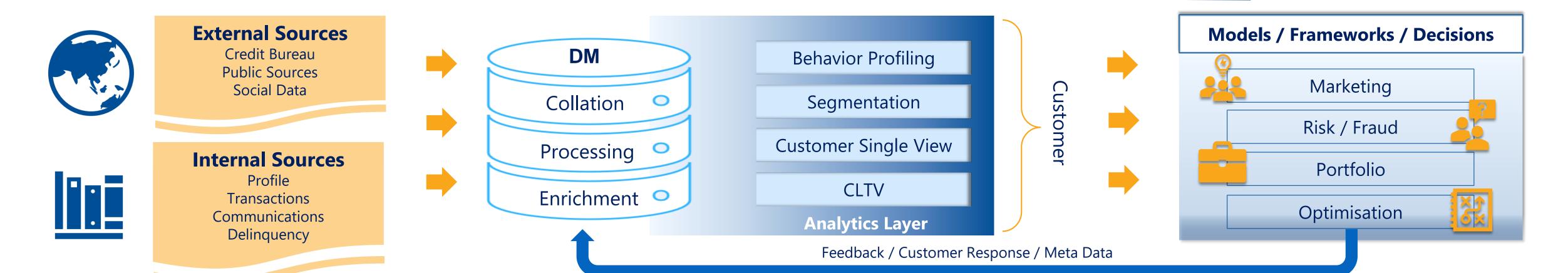
- ✓ Comparison of actual behaviour of the customer visa-a-vis envisaged earlier
- ✓ Automated Early Warning Signal (EWS) reports
- ✓ Dedicated monitoring team for quick corrective measures
- ✓ Product-wise, Bucket-wise collection

# **Outcome**

✓ Improved quality of the Book over the years



# **Leveraging Data**



In Banks's ecosystem analytics is transitioning from 'Rear View support' to 'GPS orientation'



### Predictive / Diagnostic Analytics

**Lead Scoring** 

**Customer Profiling** 

Segmentation

**Spend Analytics** 

Next Best Action (Cross / Up Sell)

Default Likelihood

Churn Behavior

Campaign Analytics

### Building in-house capabilities



- Advanced ML based Models/Algorithms
- Mining of deeper customer insights
- Leveraging Social Analytics and Unstructured data
- Data Lake adoption gearing to be Big Data ready
- Upgrading workforce skills & Tools
- Leveraging open source tools
- New CRM adoption



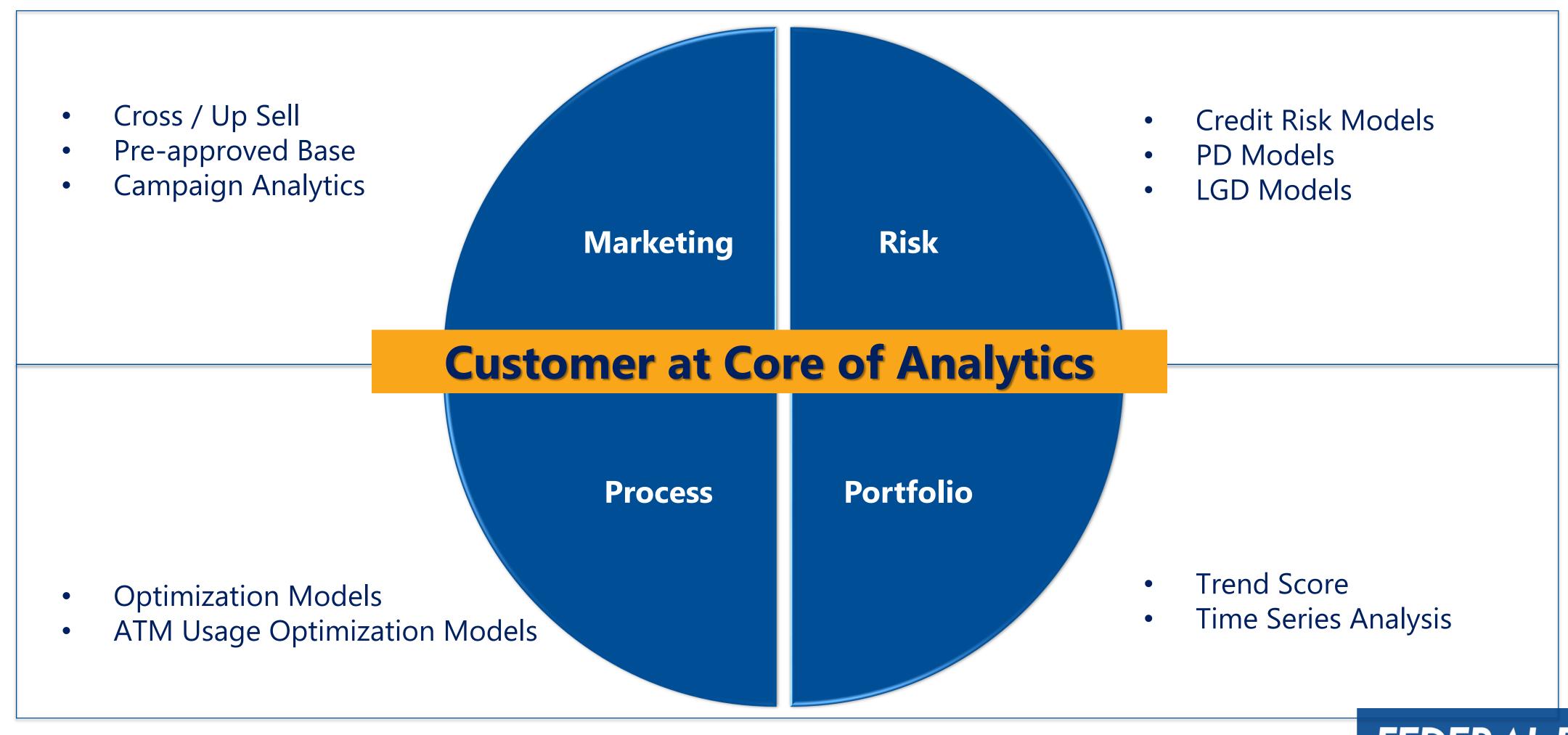




#### Advanced Analytics (ML + Al)

Lead Optimisation
Enriched Customer 360°
Micro-Segmentation
Advanced Spend Analytics
Next Aspired Action
Financial Footprint Prediction
Right Attrition Classification
Optimal Social Leverage
Chatbots

# **Analytics at play**



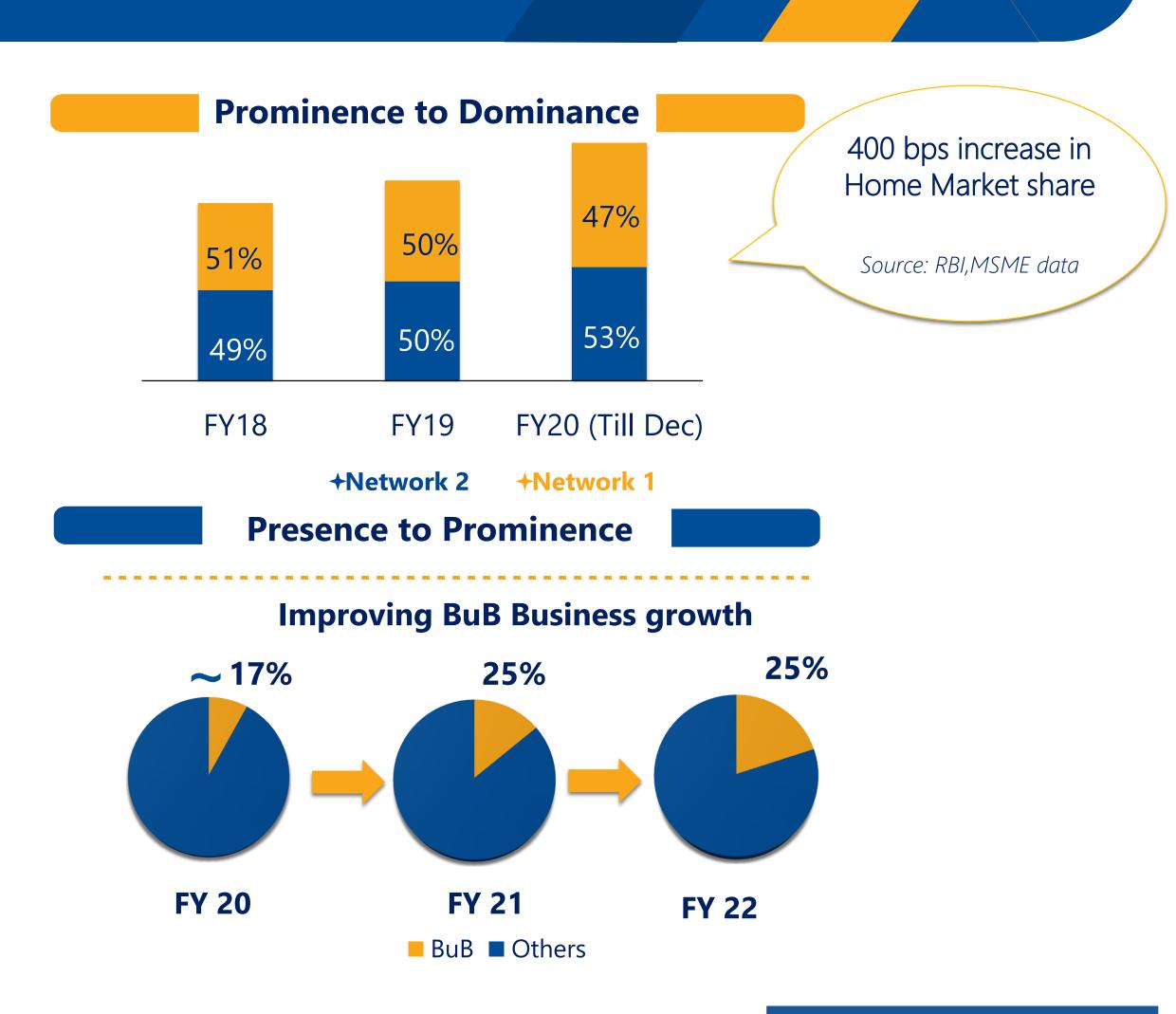


# Margin Enhancers



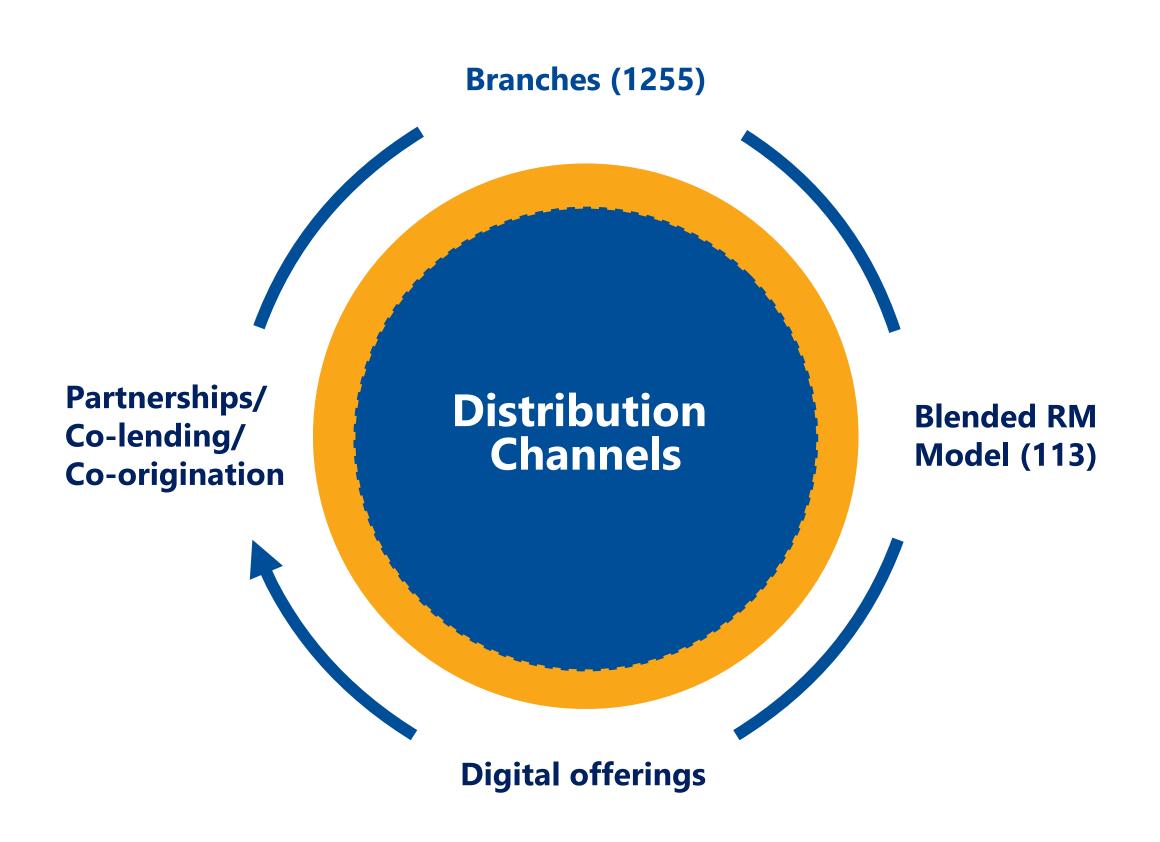
# **Business Banking Landscape**



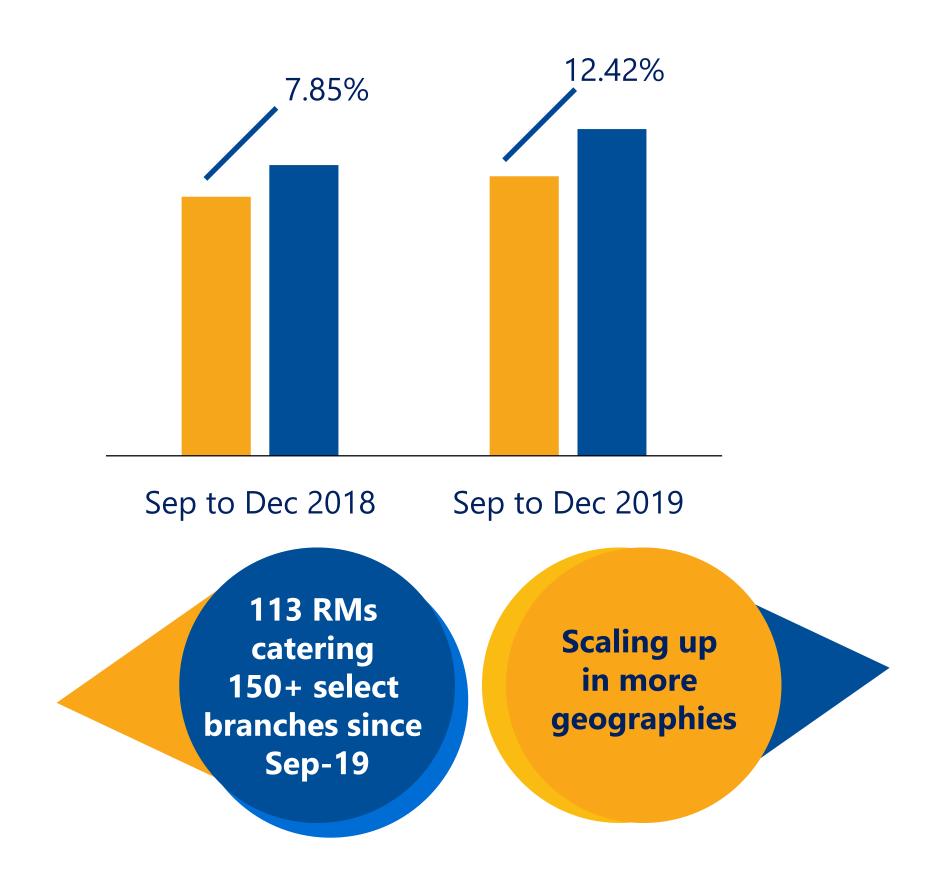




### **Enhanced Distribution Channels**

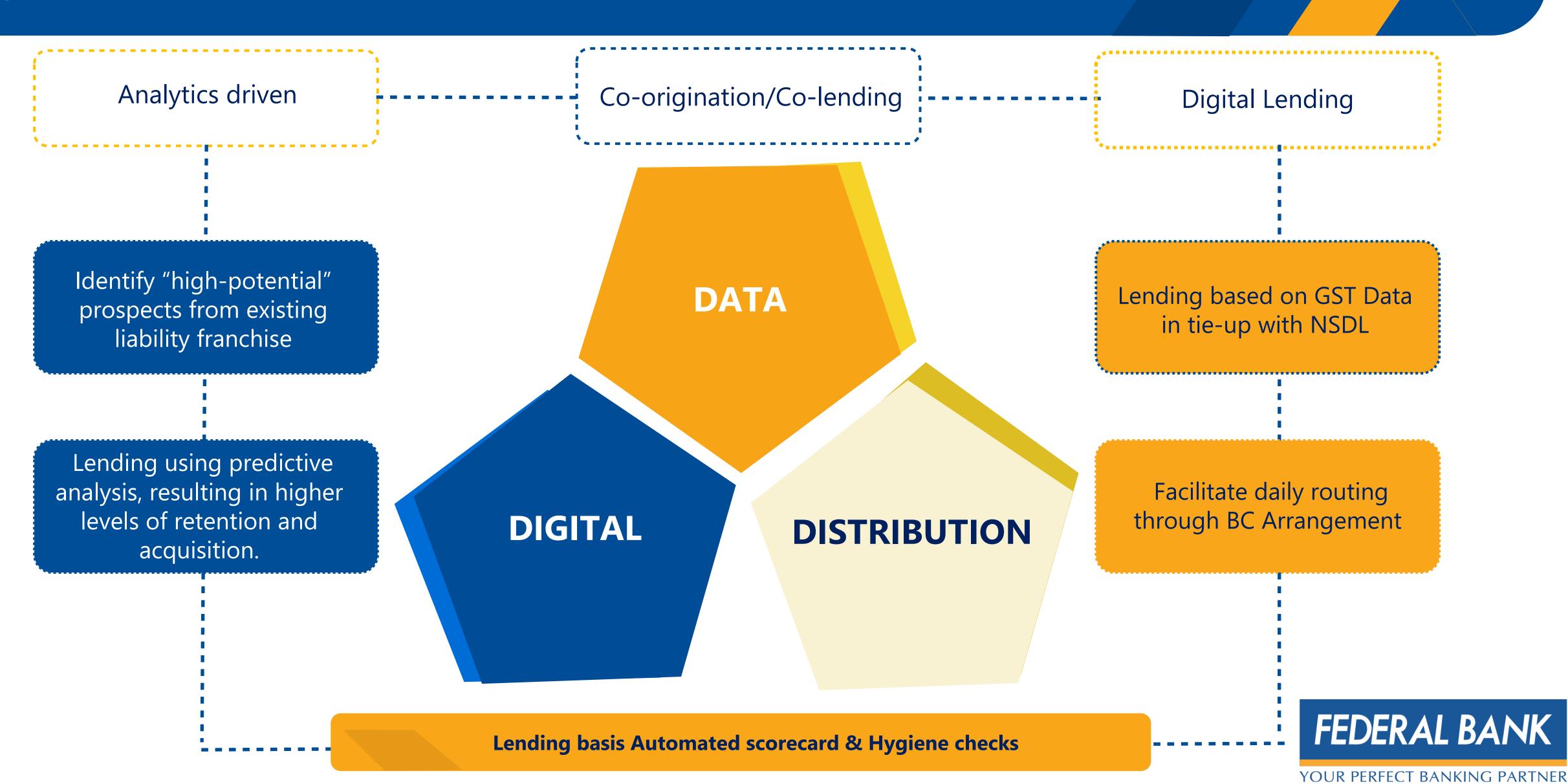


#### **Leverage Blended RM Model**





# Digital as Multiplier



## Strategic Presence: across India

### **Top States**

Rank	State	No of SME (In L)
1	Uttar Pradesh	92
2	West Bengal	88
3	Tamil Nadu	49
4	Maharashtra	47
5	Karnataka	38
6	Bihar	34
7	Andra Pradesh	34
8	Gujarat	<i>33</i>
9	Rajasthan	27
10	Madhya Pradesh	27

Activity: Ceramic Tiles, Dyes & Pig ments, Sea Food 63% growth in no: of customers Presence: 45 branches RM/Area Head - 2

Activity: Textiles
48% growth in accounts
Presence :101 branches
RM/Area Head - 2

Activity: Construction of Roads & Bridges, Pharma
47 % growth in no: of customers
Presence: 101 branches
RM/Area Head 14 RMs

Home Market
Total MSME lending increased to 11.6
% with an incremental business share o
f 22.2%



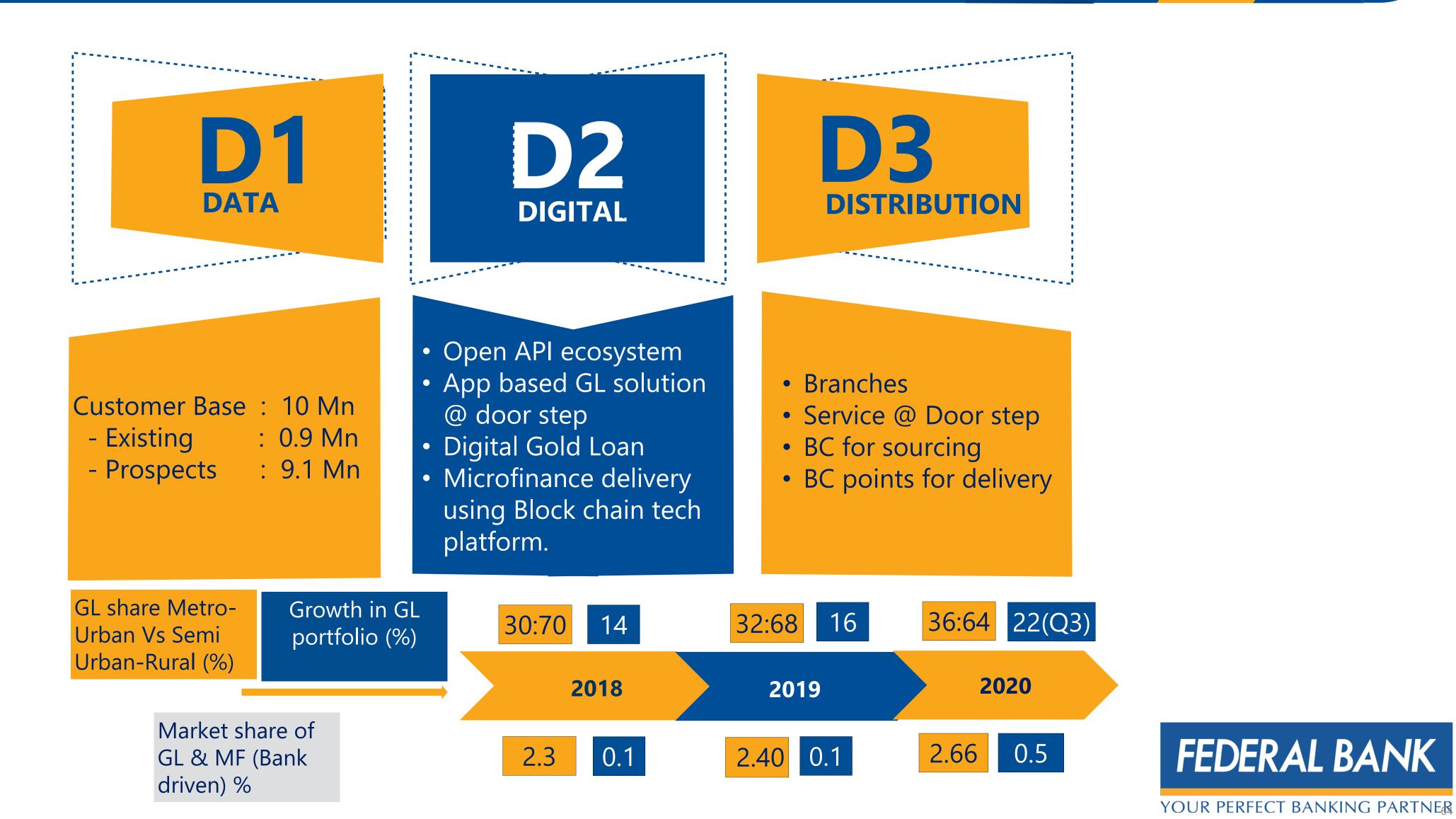
Activity: Tea, Pharma, Refractories
51% growth in no: o f customers
Presence: 30 branches
RM/Area Head- 8

Activity: Seafood, Tea, Textiles, Coir 33% growth in no: of customers Presence: 139 branches adding 6 branches during the FY RM/Area Head - 10



YOUR PERFECT BANKING PARTNER

# Gold & Micro loans ecosystem: 3D approach



# Digital driven door step Gold Loans

#### **Benefits**

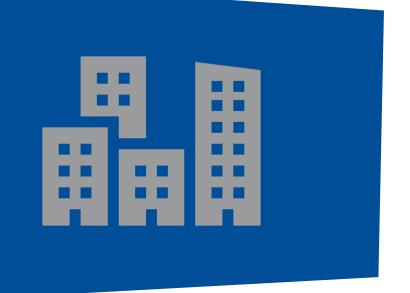
#### **For Customer**

- Convenience
- Privacy
- Digital Experience

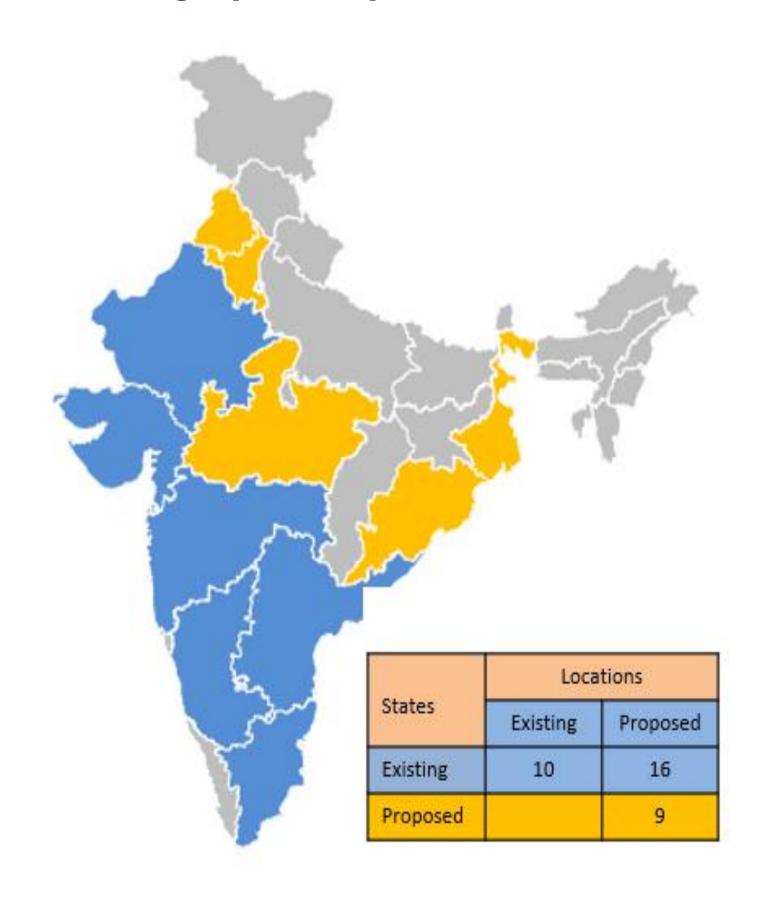


### **For Bank**

- High Yield
- 100 % NTB customer
- New distribution channel without impact on existing



### **Geographical Spread**



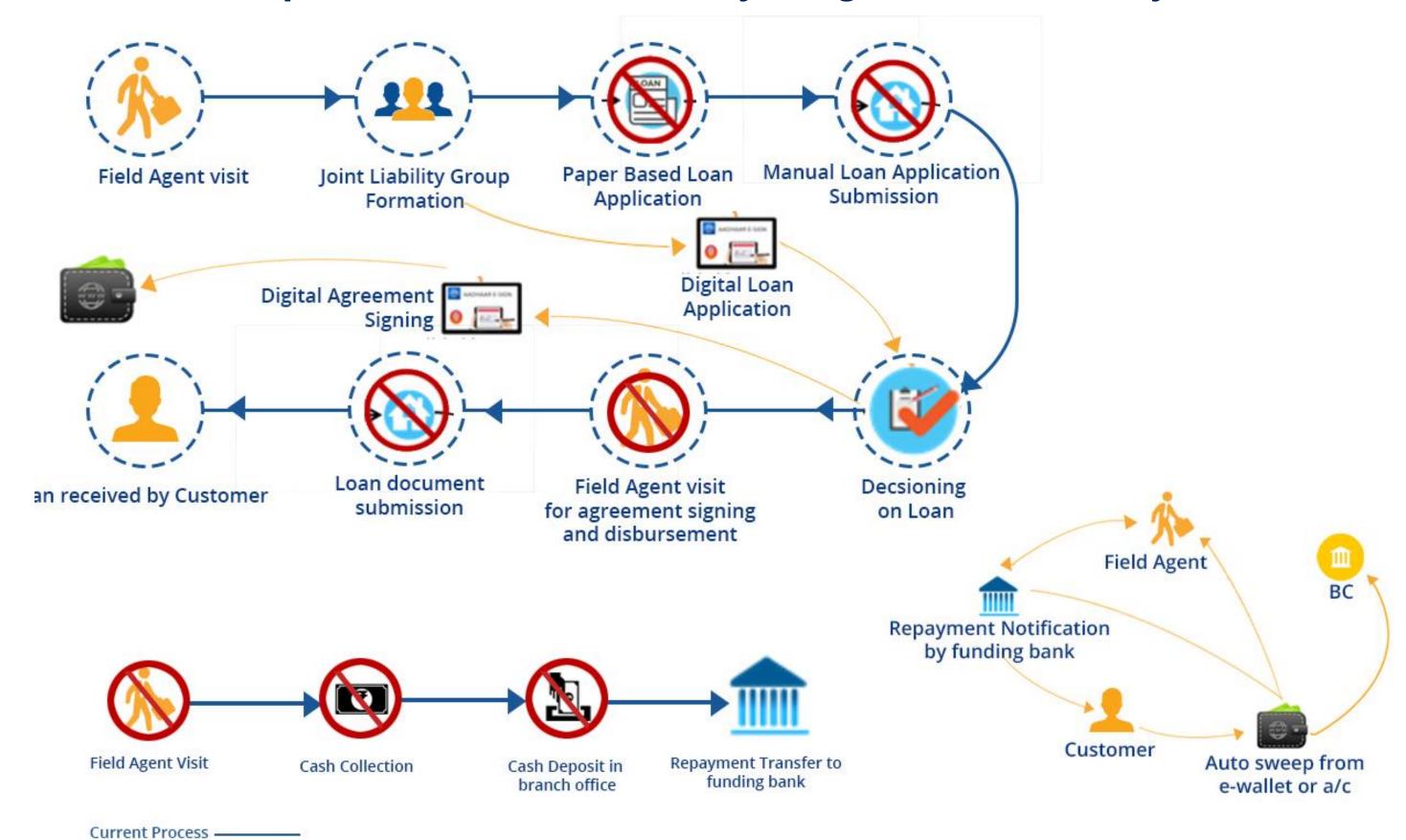


# Micro loans delivery in a unique way

### **Advantages**

- Flexibility to accommodate changing product & compliance norms
- Highly scalable for expanding business through multiple BCs
- Risk mitigation through cherry picking geographies and partners
- Enables to connect with strong regional players and seasoned customer base
- Capital efficient compared to MFI acquisition route
- Higher ROA by leveraging operational efficiency

### Scalable & capital efficient credit delivery using Block Chain Ecosystem



Blockchain Process ———



# Tapping the opportunities in CV/ CE Business

- Forayed into CV/CE Business in late FY19
- Selected 2 Geographies with high Potential & Growth (Tamil Nadu & Maharashtra). Scaling up in other geographies.
- Created a strong 25 member team with experience in the same profile for Business Origination, Credit Underwriting & Collection
- Currently concentrating more on lending to purchase of New Vehicles with plans to enter into other segments in the coming year



# How does it all Stack Up?

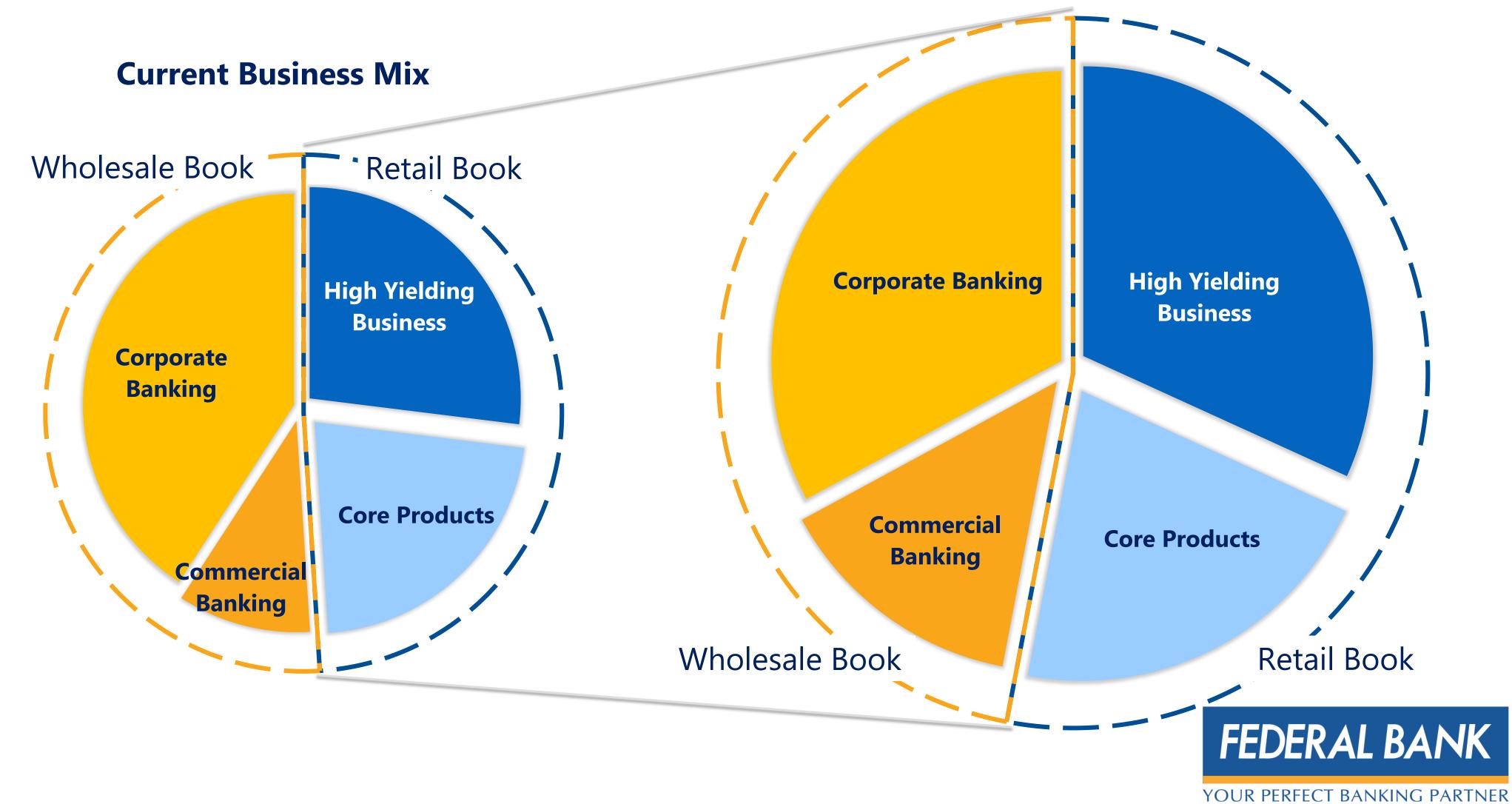


NIM

Fee Income

**Cost Control** 

**Credit Cost** 



### **Safe Harbor**

Except for the historical information contained herein, statements in this presentation which contain words or phrases such as "will", "aim", "will likely result", "would", "believe", "may", "expect", "will continue", "anticipate", "estimate", "intend", "plan", "contemplate", "seek to", "future", "objective", "goal", "strategy", "philosophy", "project", "should", "will pursue" and similar expressions or variations of such expressions may constitute "forward-looking statements". These forward-looking statements involve a number of risks, uncertainties and other factors that could cause actual results to differ materially from those suggested by the forward-looking statements. These risks and uncertainties include, but are not limited to our ability to successfully implement our strategy, future levels of non-performing loans, our growth and expansion, the adequacy of our allowance for credit losses, our provisioning policies, technological changes, volatility in investment income, future impact of new accounting standards, cash flow projections, our exposure to market risks as well as other risks. Federal Bank undertakes no obligation to update forward-looking statements to reflect events or circumstances after the date thereof.



# Thank You

